

NASCO

2007 - 2008



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Introduction to the Annual Report

This year marks the 40th Anniversary of the founding meeting for the North American Students of Cooperation. The first meeting, bringing together cooperative leaders from the U.S. and Canada, was held on March 23rd, 1968, in the basement of Hyde Park Coop in Chicago. NASCO has grown and become more stable since then, but in many ways still reflects the vision of it's founders - to provide education, networking, and advocacy as a democratic international federation of cooperatives in North America.

This year also marks the 20th Anniversary for NASCO Properties, a cooperative land trust established in April 1988, which has continually grown and is now an excellent and stable option for relatively small housing coops across the U.S. to maintain their buildings and expand into new properties. Providing a means to create and maintain permanently affordable cooperative housing, NASCO Properties has attracted interest from coops and non-profits from across the world.

This year was also important for NASCO Development Services, but not because of an anniversary (it's 21 years old). Staff fielded more requests than ever before for coop development assistance, in part driven by the housing and credit crises' making housing more precarious for people in countries across the world, not just North America. In the search for sustainable solutions, more and more people have been seeing the wisdom of the cooperative model for maintaining long-term affordability and autonomy. This year it became increasingly clear that NASCO has a role to play beyond student cooperatives, as the sole provider of assistance in the creation of permanently affordable housing cooperatives in North America.

Despite the long history of all the organizations involved, this has only been NASCO's fifth year as a jointly-managed group of affiliated organizations, commonly referred to as "the NASCO Family". After this Management Report you will find descriptions of all the organizations that make up the NASCO Family. After a letter by NASCO Board President, Rebecca Nole, you will find summaries of what has been happening with the variety of NASCO educational programs and services, and financial reports from the NASCO Family organizations.

I would like to extend a warm welcome to new NASCO members during 2007-08: Arrowtown Housing Cooperative (St. Paul, MN), Bloomington Cooperative Living (Bloomington, IN), Central Pennsylvania Cooperative Housing (State College, PA), LCA (Philadelphia, PA), Minowan Environmental Cooperative (Rochester, NY), Black Star Cooperative (Austin, TX), and a new Associate member - Purdue Cooperative Council (Lafayette, IN)!

Cooperatively yours,



Tom Pierson
Executive Director
North American Students of Cooperation

Descriptions of Family Organizations and Mandate

North American Students of Cooperation (NASCO):

The North American Students of Cooperation is a non-profit organization dedicated to strengthening and expanding the cooperative movement across the United States and Canada. NASCO was conceived to help educate new generations of co-op members about the principles and practices of cooperation, to forge alliances between existing co-ops, and to act as an advocate for group equity cooperatives serving students and others. This is accomplished through an array of programs, from training and technical assistance to educational programs to facilitating networking through publications and regional conferences. NASCO's career development program allows co-op members to transfer their skills and energy to internships and jobs in the cooperative business sector. Through its affiliated organizations, NASCO works to expand the co-op movement by assisting groups who want to start new co-ops using the group equity model.

NASCO Properties:

NASCO Properties was created in 1988 as a property holding and management corporation to assist new housing cooperatives financing and management. Since then, NASCO Properties has become an important development tool for groups that want to start group equity co-ops but do not have access to sufficient resources, and also as an organization that serves to protect affordable cooperative housing on a permanent basis. NASCO Properties uses equity from buildings it owns to provide collateral and equity for new groups. It also operates as a support network for its member co-ops, offering training and asset management assistance. In turn, these member co-ops form the governance structure for NASCO Properties. NP now owns buildings in Austin (TX), Santa Cruz (CA), Buffalo (NY), Urbana (IL), Athens (OH), and Kalamazoo (MI).

NASCO Development Services (formerly Campus Cooperative Development Corporation - CCDC):

Providing technical resources and direct development assistance for new and expanding cooperatives, NASCO Development Services was started in 1987 with a commitment to dedicate resources solely to coop expansion and new coop start-ups. NASCO Development Services (NDS) is funded by its contributing members and through the success fees generated by the co-ops it develops. NDS activities include identifying, fostering, and consulting with co-ops involved in start-up and refinancing. NDS works closely with existing groups, providing technical advice, financial advice, generating loan applications, networking with lending sources and coordinating development efforts to whatever extent is necessary. The success of NDS work has led to our reputation as one of the most aggressive supporters of development in the North American cooperative movement.

Lots in Common:

Lots in Common was formed in 2004 as a joint venture between NASCO and Riverton Community Housing, based in Minneapolis. It is designed to be very similar to NASCO Properties, holding title and assisting with operations in various locations around the United States. To begin operations, three buildings leased by Qumbya cooperative in Chicago were transferred from NASCO Properties to Lots in Common. This year through mutual agreement of NASCO Properties, Lots in Common, and Qumbya, the properties currently leased by Qumbya will be transferred to NASCO Properties. Some funds will remain held by Lots in Common to take on cooperative development of other ventures.

NASCO Community Ownership:

In 2006 NASCO began managing the turnaround of Davis Campus Cooperatives, in Davis, CA. At the time the cooperative was quickly approaching bankruptcy, and the coop Board, rather than face foreclosure, surrendered control to NASCO Properties, and received an infusion of funds in a bailout plan. The resident council for the cooperative retained many day-to-day decisions, but the new Board (now called NASCO Community Ownership) set certain criteria that were not flexible – issues that directly related to avoiding bankruptcy. In 2007-08 NASCO Community Ownership continued to struggle financially and within its membership to make changes and maintain occupancy. NASCO staff provided considerable support in the second half of the year and are keeping close watch to ensure steps can be taken to improve the cooperative's financial position and internal operations, if problems arise.

Kagawa Fund:

Named for the Japanese co-op visionary, Toyohiko Kagawa, the Kagawa Fund was established in 1989 as a joint project of NASCO Development Services and the Cooperative Development Foundation (CDF) in Washington. Initially capitalized by a substantial grant from the Japanese Consumer Cooperative Union, the Fund now has over \$400,000 in capital that is used to provide gap financing assistance to fledgling housing co-ops. Structured as a revolving loan fund, Kagawa accepts investments from co-ops and individuals. This year the Kagawa Fund has been relatively inactive, providing only two loans (both to NASCO Properties). Last year CDF decided it would not like to continue with the joint project, so NASCO Development Services has been making arrangements to move the fund to another administrating organizations. This transition will likely take place during 2008-09 and be moved under the care of Northcountry Cooperative Development Fund, in Minneapolis.

Letter from the NASCO Board President

Dear Friends,

I would like to take this opportunity to introduce myself to all of you. I recently joined the NASCO Board of Directors this past May and had the great honor of being elected President for the next year! After a few years of traveling and being away from the co-op world, I didn't realize the great void in my life until the Board met in Philadelphia for my first meeting in a long time. It is the amazing people I meet, the complicated issues that we work together to find solutions for, the ever evolving processes and our shared vision of this cooperative movement that connects me to NASCO and makes me tremble with glee when I think about what we can accomplish if we all sit down together with a common goal. We are all NASCO, each and every one of us.

As President, I am pleased to be able to share with you some great strides made at NASCO over the past fiscal year!

Perhaps one of the most visible items I have to report is that by the beginning of December of this year, four of our five full time staff will be based in Chicago, IL! The official headquarters will for the time being remain in Ann Arbor, MI, a haven of sorts for co-ops as Institute weekend displays. However this move will provide a different vantage point from which NASCO views North America and we hope it will enable a greater access for staff retention and member visits.

NASCO has also spent the last year laying the foundation for a greater web presence using the online tools at our finger tips to spread Co-op Voices, the NASCO Guide, a shared resource library, and job & internship postings to a greater audience. Plans going forward include a Co-op blog space and the translation of our web content to more languages our members speak and read in. These are tasks that don't get accomplished by only staff or board efforts, we need active members like you to step up and help

create and celebrate successes in your co-op and strive to be a well known element in your larger community. Not sure how to get started, just ask us!

In the area of creating a more inclusive organization, the NASCO Family had a very successful Strategic Planning Session. Goals were brainstormed and actions plans set in motion including scheduling trans-ally-ship training for the NASCO Board, content for Action Camp, addressing class issues in our own bylaws and policies, fundraising efforts to make our programming more affordable, and striving to "increase our rate of development of cooperatives, with an emphasis on underrepresented communities."

This years theme at Institute is part one of a two part series on land and its relationship to cooperatives. In part one, we'll explore, "Grassroots Run Deep: Cooperating in the Struggle for Land Rights." Our hope is the workshops and information gathered and shared in addition to the working sessions at the AGM, what will be accomplished is a greater appreciation for how our movement can contribute to the sustained productivity and survival of the planet and ways to realize the NASCO Family goals and strengthen our communities.

NASCO continues to grow and be responsive to the needs of its members. Through your membership and participation in NASCO and our programming such as Institute, you help us further our mission and expand our dreams and spread the seed of cooperation beyond our front door.

Get involved and expand your dream.

Cheers,

Rebecca E. Nole
NASCO President

NASCO 2007 - 2008 Education Programs and Services

NASCO Institute 2007

NASCO's Cooperative Education & Training Institute, which has been providing cooperative training and education annually since 1977, is widely recognized as one of the most important training and networking opportunities available to cooperative members, directors, staff, and managers. 340 participants and over 70 faculty came to the NASCO Institute in early November. The year's theme was "Beyond Capitalism: Cooperative Tools for Economic Justice," and we examined the solidarity economy and its intersections social and environmental justice. Other highlights included a speech by Andrea Smith of "Incite! Women of Color Against Violence," a one-day Staff and Managers conference, and a productive Annual General Meeting focusing on the setting goals for NASCO's three-year strategic plan.

Member Visits

Staff visited nearly all our members, regardless of size, and were able to visit some more than once. On these visits, staff generally conducted training sessions and consulted on a variety of subjects. Member visits provide an opportunity for NASCO staff to tune-in to issues in cooperatives across North America, and often share experiences seen by other cooperatives in similar situations. Although in-person member visits are a benefit unique to NASCO, compared to other cooperative associations, rising energy costs and a global need for reduced carbon emissions will likely force the nature and/or frequency of these visits to change in the near future. This subject, among others, will be discussed at 2008-09 AGM in Ann Arbor.

Co-op Staff and Managers Conference

The annual NASCO conference for co-op managers and staff was held in San Juan, Puerto Rico, with sessions focusing on energy-saving initiatives, regional expansion, tracking and sharing data and statistics, and inclusive member education. The conference was hosted by COS-VI and Seguros Múltiples, cooperative insurance providers that are among Puerto Rico's largest cooperative businesses, near the University of Puerto Rico - Río Piedras campus. Staff and managers also had an opportunity to learn about Puerto Rico's thriving cooperative sector through a presentation at the conference.

Networking and Representation

In many ways 2007-08 was similar to the year before: NASCO maintained relations with a number of the same cooperative organizations in the United States and Canada. Staff attended NCBA and NCB's Annual meetings, in conjunction with the Emerging Coop Leader's program (more below). Other networking and representation opportunities this year included the creation of a joint-membership status for student worker coops with the U.S. Federation of Worker Cooperatives, annual meeting of the Cooperative Housing Federation of Canada, and the Association of Cooperative Educators annual conference, and Institute attendance from members of Japan's student cooperative federation - NFUCA. Despite having our second year without membership from Ontario student housing coops, nor their provincial association membership (Ontario Student Cooperative Association), NASCO will continue to serve the cooperative movement in Canada, and will seek to clarify how a mutually beneficial relationship can be built with student coops in Ontario.

Among the new opportunities and relationships cultivated this year, staff met with COOPSCO - the federation of francophone Canadian student cooperatives, and discussed how to collaborate in cooperative development within Canada and the US. Staff participated in the General Assembly for the International Cooperative Alliance (ICA), and the Global ICA Youth meeting - which includes members from student cooperatives in countries around the world. Unfortunately this year's ICA event had very few participants from cooperatives in Central and South America, and NASCO staff were unable to attend the ICA Americas conference which would allow for networking with our neighbors to the South.

A direction this year has been the exploration of collaboration with student unions, for the provision of affordable student housing to populations that are historically underrepresented and/or face institutionally rooted housing discrimination. This exploration began last year at the U.S. Social Forum.

Staff clarified our relationship with the Ralph K. Morris Foundation, and will regularly refer potential participants of NASCO programs to the Foundation for scholarship support.

Organizers of the Building Coop Futures conference, a historically youth-focused cooperative education conference, approached NASCO to take on the program for future years. At the time of this report feasibility of the program is still being explored, including merging the program with NASCO's existing Emerging Cooperative Leader's conference.

Leadership Development

Emerging Co-op Leaders

Fifteen registrants from all types of cooperatives attended this year's event, held in conjunction with the annual meeting of the National Co-operative Business Association, in Washington DC. Participants had the opportunity to consider the future of co-op leadership in discussions led by facilitators with years of experience in various fields within the cooperative sector. This was NASCO's fourth year organizing the conference, which was originally started by NCBA to promote cooperative leadership.

Cooperative Jobs and Internships

A new page on the NASCO website features Cooperative Jobs and Internships. This feature replaces NASCO's Internship Network that formerly placed interns with national cooperative organizations. The update reduces staff time spent administering the program while still creating a means for motivated co-operators and cooperative employers to connect.

Anti-Oppression Education Program

NASCO Action Camp

Action Camp provides an intensive training environment for leaders and active members of housing coops, worker collectives, and other democratically run communities. Participants spend one week engaging on privilege and anti-oppression trainings using a variety of popular education and Theatre of the Oppressed techniques. This year's Action Camp was held in Delton, MI at the Circle Pines Center and was attended by thirteen participants from Madison, WI, Montréal, QC; Philadelphia, PA; Ann Arbor, MI; East Lansing, MI, and Brooklyn, NY.

The financial sustainability the program continues to be an issue, and staff and board members are currently evaluating options for a more sustainable Action Camp, including partnering with another organization or reducing the length of the program.

Caucuses

The NASCO Board Inclusion Committee is committed to encouraging the ongoing participation of people who wish to address issues of power, privilege, and oppression in co-ops. The following caucuses will be held at the 2008 Institute:

- Inter-Cooperative Committee on Privilege and Oppression (ICCo-PO)
- Anarchist Caucus
- People of Color Caucus

- Trans Caucus
- Women's Caucus
- Community Co-ops Caucus
- International Students Caucus
- People with Disabilities Caucus
- Queer Caucus
- Worker Co-ops Caucus
- Diversity Congress (All Identity Caucuses)
- Open Caucuses (to be determined by members)

As one-year appointees to the NASCO Board, the chairs of the 2007 People of Color Caucus, Diversity Congress, and Action Camp Caucus have worked to write job descriptions for their positions on the board, promote Action Camp, and support staff in engaging members and affiliates of NASCO in anti-oppression education. In the upcoming year, the newly appointed chairs of the Inter-Cooperative Committee on Privilege and Oppression, the People of Color Caucus, and the Diversity Congress will be appointed to one-year terms on the NASCO Board beginning in February 2009.

Web-based Services

Since launching a new website on an open-source Drupal platform in August, 2007, over 600 users have created profiles on the website, enabling them to add co-op profiles to the searchable NASCO Guide to Co-ops and download files from the Shared Resource Library.

NASCO also launched a bi-monthly online version of Co-op Voices in March, 2008 in an effort to reach more members while reducing the paper waste and cost of distributing a paper newsletter. Some of the feature stories included Berkeley Co-ops' model for waste reduction; a green-building co-op recently designed and constructed by architecture students in Cambridge, ON; and youth engagement at the annual meeting of the Co-operative Housing Federation of Canada.

Strategic Planning

For nearly 20 years now it has been necessary for all the NASCO affiliated organizations to gather and work toward mutual strategic planning goals together. All the organizations may have similar goals and overlapping interests, but we must actively work to maintain strong collaborative ties between the groups and their constituent membership. Every three years, for nearly the last 15, mutual strategic planning has been discussed through a joint board retreat. Three years ago, this "Mondo meeting" resulted in a clearer vision for mutual work of the affiliated organizations, and a jointly-held mission statement for the NASCO Family.

At Institute 2007 NASCO memberships discussed visions for the NASCO Family, and the cooperative movement in general, at our Annual General Meeting. The NASCO Board and staff brought these ideas into the retreat, and through much deliberation and discussion with board members from the affiliated organizations, emerged with the following goals, to build on work of previous strategic planning meetings:

NASCO Family Goals - Approved 4/3/08

Goal 1 - Education

Cultivate a broad range of accessible, responsive educational resources that foster cooperative leadership and participation.

Goal 2 - Marketing

Promote the benefits of NASCO cooperative models and values

Goal 3 - Development

Increase our rate of development of cooperatives, with an emphasis on underrepresented communities.

Goal 4 - Development

Pursue new sources of equity and development financing.

Goal 5 - Organizational Funding

Increase and diversify NASCO Family revenue streams.

Goal 6 - Staff

Attract and retain diverse group of volunteers and professional staff with excellent compensation and sustainable workloads.

Goal 7 - Access/Diversity

Continuously and critically engage the NASCO Family in anti-oppression education and action in order to grow an inclusive, accessible cooperative movement.

Goal 8 - Partnerships

Identify and collaborate with organizations that share our values for mutual benefit.

Goal 9 - International Relations

Develop North-South dialogue within the cooperative movement of the Americas for the purpose of increasing our international engagement.

For the next two years the NASCO Board will be working on it's own strategic plan - taking into account areas where the NASCO Family Goals (above) do not go far enough in describing the organization's goals, or exploring areas not covered by the NASCO Family Goals.

Feel free to contact NASCO staff, or NASCO Board members directly, if you'd like to discuss visions for the future of NASCO or the NASCO Family, and particularly if you have ideas for how you and/or your coop can actively contribute to accomplishing the strategic goals above.

Financial Reports

NASCO

STATEMENT OF ACTIVITIES (UNAUDITED)

JULY 2007 THROUGH JUNE 2008

Income

Dues	\$131,837
Contracts	\$156,782
Institute	\$43,099
Member Services	\$12,195
Grants/Donations	\$27,792
Product Sales	\$1,406
Total Income	\$373,112

Expense

Personnel	\$228,226
Institute	\$38,251
Admin	\$40,019
Member Services	\$30,255
Other Program costs	\$27,454
Total Expenses	\$364,205

Net Income

\$8,906

Financial Reports

NASCO
STATEMENT OF FINANCIAL POSITION
(UNAUDITED) AS OF JUNE 30, 2008

Assets

Cash and current assets	\$89,146
Accounts Receivable	\$1,786
Office equip. less deprec.	\$7,937
Other current assets	\$67,509
Total Assets	<u>\$166,378</u>

Liabilities

Accounts Payable	\$24,983
Total Liabilities	<u>\$24,983</u>

Equity

Net Income (Current Year)	\$8,906
Retained Earnings (General)	\$132,489
Total Equity	<u>\$141,395</u>

Total Equity & Liability	<u>\$166,378</u>
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NASCO Development Services Financial Report

NASCO DEVELOPMENT SERVICES
STATEMENT OF ACTIVITIES (UNAUDITED)
JULY 2007 THROUGH JUNE 2008

Income

Dues	\$52,127
Interest Income	\$967
Success Fees	\$11,895
Total Income	<u>\$64,989</u>

Expense

NASCO Management Contract	\$57,456
Governance	\$1,133
Administrative	\$895
Program Expense	\$3,712
Miscellaneous Exp	\$269
Total Expense	<u>\$63,465</u>

Net Income	<u>\$1,524</u>
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NASCO Development Services Financial Report

NASCO DEVELOPMENT SERVICES STATEMENT OF FINANCIAL POSITION (UNAUDITED) AS OF JUNE 30, 2008

Assets

Current Assets	\$14,271
Accounts Receivable	\$2,500
Other Current Assets	\$17,300
Total Assets	<u>\$34,071</u>

Liabilities & Equity

Liabilities	
Current Liabilities	\$6,162
Total Liabilities	<u>\$6,162</u>

Equity	<u>\$27,909</u>
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Total Liabilities & Equity	<u>\$34,071</u>
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NASCO Properties Financial Report

NASCO PROPERTIES STATEMENT OF ACTIVITIES (UNAUDITED) MAY 2007 THROUGH APRIL 2008

Income

Lease payments	\$501,483
Interest income	\$8,815
Misc income	\$723
Total Income	<u>\$511,021</u>

Expense

Administrative and Governance overhead	\$75,312
Debt Service/Interest	\$167,127
Property taxes	\$47,164
Insurance	\$46,128
Maintenance	\$24,967
Purchase expenses	\$115
Utilities	\$3,339
Depreciation & Amortization	\$99,816
Transfer to NASCO (Pacifico bailout)	\$30,000
Total Expense	<u>\$493,968</u>

Net Income	<u>\$17,053</u>
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NASCO Properties Financial Report

STATEMENT OF FINANCIAL POSITION (AUDITED BY REAU & ASSOCIATES) AS OF APRIL 30, 2008

Assets

Checking/Savings	\$215,116
Accounts Receivable	\$49,671
Other Current Assets	-\$2,788
Total Current Assets	\$261,999
Fixed Assets	\$2,785,452
Other Assets	\$40,755
Total Assets	\$3,088,206

Liabilities & Equity

Liabilities

Current Liabilities	\$36,283
Long Term Liabilities	\$2,359,742
Total Liabilities	\$2,396,025

Equity	\$692,181
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Total Liabilities & Equity	\$3,088,206
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NASCO Community Ownership Financial Report

NASCO COMMUNITY OWNERSHIP STATEMENT OF ACTIVITIES (CASH-BASIS, UNAUDITED)

SEPTEMBER 2007 THROUGH AUGUST 2008

Income

Lease payments	\$335,483
Interest income	\$1,335
Misc income	\$4,771
Total Income	\$341,589

Expense

Administrative and Governance overhead	\$48,136
Debt Service/Interest	\$236,627
Property taxes	\$2,322
Insurance	\$27,849
Maintenance	\$23,908
Utilities	\$64,256
Misc	\$17,954

Total Expense	\$421,052
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Net Income	-\$79,463
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NASCO Community Ownership Financial Report

STATEMENT OF FINANCIAL POSITION (CASH-BASIS, UNAUDITED) AS OF AUGUST 31, 2008

Assets

Checking/Savings	\$39,272
Accounts Receivable	\$2,563
Other Current Assets	\$5,374
Total Current Assets	\$47,209
Fixed Assets	\$3,407,321
Total Assets	\$3,454,530

Liabilities & Equity

Liabilities	
Current Liabilities	\$45,695
Long Term Liabilities	\$3,254,048
Total Liabilities	\$3,299,744
Equity	\$154,786
Total Liabilities & Equity	\$3,454,530

Board Representatives

Barbara Ebel <i>secretary</i> MSUSHC June 2006 - Feb 2008 (resigned)	Rebekah Williams Nickel City <i>term:</i> June 2006 - June 2008
Emily Ng <i>development officer</i> Urban Homesteading Assistance Board <i>One year appointment, June 2006- June 2007</i> <i>One year appointment, June 2007- June 2008</i>	Ricardo Guerrero College Houses <i>term:</i> June 2006 - June 2009
Esteban Lance Kelly CUNY Graduate Center <i>term:</i> June 2007 - June 2010	Steve Dubb Democracy Collaborative <i>term:</i> June 2006 - June 2008
Farheen Hakeem Minnesota Adoption Resource Network <i>term:</i> June 2006 - June 2008	Spencer Mann The MUCS Project <i>term:</i> June 2006 - June 2008 (resigned June 2008)
Johnny George rep to NP Berkeley Student Cooperative <i>term:</i> June 2007 - June 2010	Travis Jones <i>treasurer</i> ICC-Ann Arbor <i>term:</i> June 2007 - June 2010
Lydia Pelot-Hobbs <i>vice president</i> Anti-Racism Working Group, Oberlin Alumna <i>term:</i> June 2007 - June 2010	Kiran Nigam <i>Action Camp Caucus Chair</i> Former NASCO Staff <i>term:</i> 1 year appointment, Feb 2008 - Feb 2009
Natasha Merklein ICC Austin <i>term:</i> June 2006 - June 2008 (resigned June 2008)	Mingwei Huang <i>People of Color Caucus Chair</i> Madison Community Co-ops <i>term:</i> 1 year appointment, Feb 2008 - Feb 2009
Petr Bakus president <i>term:</i> June 2006 - June 2009	Michael Gallisdorfer <i>Active Member Representative</i> Nickel City <i>term:</i> 1 year appointment, Feb 2008 - Feb 2009

Karine Fortier *diversity congress chair*

Co-op Sur Genereux

term: 1 year appointment, Feb 2006 – June 2008 (elected to 3 year term beginning June 2008)

term: June 2008 – June 2011

Rebecca Nole *president*

ICC-Ann Arbor alumna

term: June 2008 – June 2011

Gary Oppenheim rep from NP COUCH

term: 1 year appointment, June 2008 - June 2009

Acca Warren, *diversity congress chair*

ICC Ann Arbor

term: appt, June 2008 - Feb 2009

Leslie Patterson

College Houses Alumna

term: June 2008 - June 2011

Patrick Ford *secretary*

Berkeley Student Cooperative

term: June 2008 - June 2011

Nancy St. Germaine *development officer*

Northcountry Cooperative Foundation

term: June 2008 - June 2011

Ajowa Ifateyo

Ella Jo Baker Intentional Community Co-op; Grassroots Economic Organizing

term: June 2008 - June 2009



Staff Members

James R. Jones,
Director of Property and Development

Daniel Miller,
Director of Asset Management

Neily Jennings,
Director of Educational Programming

Lynn Eckert,
Archivist

Victoria Vasquez,
Pacifico Office Manager

Justin Ellerby,
Pacifico Intern

Tom Pierson,
Executive Director

Laura Rosbrow,
Education and Fundraising Coordinator

Jasmine Floyd,
Conference Organizer

2007-08 Active Members

Arrowtown Housing Coop, St. Paul, MN

Assiniboia Cooperative Association, Edmonton, AB

Black Star Coop, Austin, TX

Bloomington Cooperative Living, Bloomington, IN

Boston Community Co-op, Boston, MA

Brown Association of Cooperative Housing, Providence, RI

Cambridge Coop Club, Cambridge, MA

Central Penn Community Housing, State College, PA

CHEA/Sasona, Austin, TX

Chateau, Minneapolis, MN

CHUVA, Charlottesville, VA

Colibri, St. Louis, MO

College Houses, Austin, TX

Collegiate Living Organization, Gainesville, FL

Commonwealth Terrace Coop, St. Paul, MN

Cooperative Roots, Berkeley, CA

COUCH, Urbana, IL

Depauw Cooperative Association, Greencastle, IN

Earthfoods, Amherst, MA

Franklin Student Coop, Minneapolis, MN

Grand House, Cambridge, ON

ICC - Ann Arbor, MI

ICC - Austin, TX

Kalamazoo Student Co-op, Kalamazoo, MI

Kent Co-op Housing, Kent, OH

Life Center Association (LCA), Philadelphia, PA

Madison Community Co-op, Madison, WI

Marcy Park, Minneapolis, MN

Marshall, Minneapolis, MN

Maryland Food Collective, College Park, MD

Minowan Environmental Cooperative, Rochester, NY

MOSAIC, Evanston, IL
 MSU-SHC, East Lansing, MI
 Nickel City Cooperative, Buffalo, NY
 Oberlin Student Co-op Assn, Oberlin, OH
 Pacifico/Davis Campus Co-op, Davis, CA
 Portland Collective Housing, Portland, OR
 Qumbya, Chicago, IL
 River City Housing Collective, Iowa City, IA
 Rochdale Association, New Haven, CT
 Rochester Student Co-op, Rochester, NY
 Santa Barbara Student Housing, Santa Barbara, CA
 Sherwood, Seattle, WA
 Stewart Little Co-op, Ithaca, NY
 Stone Soup, Chicago, IL
 Students Co-op Assoc, Eugene, OR
 Students Co-op Inc., Minneapolis, MN
 UKSHA, Lawrence, KS
 USCA, Berkeley, CA
 West Philly Collective Housing, PA
 Whitehall, Austin, TX

Associate Members

Ontario Students Cooperative Association
 Federation of Egalitarian Communities
 Purdue Cooperative Council
 Riverton Community Housing
 National Association of Housing Cooperatives



Individual Members

Alumni (\$100/year)

Luther Buchele
 John Colborn
 John Eberhardt
 Margie Greene
 Richard A. Lynch
 Dave Rugg

Individual members (\$50/year)

Janet Ankney
 Jennifer Lares
 Lincoln Miller
 Emily Ng
 Jay Sletson
 Sara Sobrino
 Holly Jo Sparks
 Tasneem Watts
 Karen Zimbelman

2007-08 Sponsors & Supporters

\$5000 and up
 The Cooperative Foundation

\$5000-\$1000
 Farm Credit System Foundation
 NASCO Development Services

NASCO Properties
 NCB
 Nationwide
 CHS Foundation

\$1000 and under
 Canadian Cooperative Association
 National Cooperative Business Association
 Credit Union National Association
 Dell Foundation
 Ford Foundation
 Stewart Kohl
 Dave Rugg
 Luther Buchele
 Emily Ng**
 ** SONYA Scholarship Fund contributors

**Low Income Scholarship Fund
Contributors 2007-08**

\$5000-\$1000

The Cooperative Foundation
Cooperative Housing Fed-
eration of Canada
Cooperative Services, Inc
NASCO Development Ser-
vices

\$1000-\$500

Canadian Cooperative As-
sociation

\$500-\$200

Amalgamated Housing Co-
operative
Hanover Consumer Coop
Greenbelt Homes, Inc

\$200 and under

ICA Group
Food Front Coop Grocery
East End Food Coop
Food Conspiracy Coop
Williamantic Food Coop
Oceana Food Coop
National Farmers Union
Jim Ellinger
Berkshire Coop Market
Community Mercantile
People's Food Coop – Ann
Arbor
Whole Foods Coop
Adrien Vlach

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