

A Year of Growth

Letter from the CCDC and NASCO Presidents

Dear Friends:

What a year! 1998 has marked a busy and productive time for NASCO and CCDC. Coalition-building, fundraising, new co-op development, staff transitions, and organizational expansion are just some of the things that the staff and boards have been working on this year. Some of the highlights for 1998:

- ***New Offices***

With increased demand for NASCO services and new opportunities for student co-op development, NASCO and CCDC joined together to open two full-time satellite offices in California and Canada. In addition to enhancing our organizational presence in key regions, the offices have significantly improved our ability to serve, strengthen, and expand the co-op movement in North America.

The California office, which previously existed with a half-time staff person split with the Santa Barbara Student Housing Co-op, moved to its new home in Berkeley as of March. Eric Guetschoff, West Coast Co-op Developer, has been working full-time on establishing new co-ops throughout California and creating links with other organizations that share common goals with the student co-op movement. One of the most exciting outcomes of Eric's efforts is the approval of three Americorps positions to work on student co-op projects in Santa Cruz and San Francisco. This means that, pending the approval of the CCDC Board, we may have 3 more staff people to work on co-op development!

In March, Geoff Hill joined NASCO's staff as the Canadian Co-op Developer. Housed within the offices of the Canadian Co-op Association – Ontario Region, NASCO's Toronto office has greatly increased NASCO's profile within the Canadian co-op movement. Geoff has been busily working to create networks with other co-op organizations throughout Canada, and to identify new opportunities for student cooperatives in Canada.

- ***Co-op Development***

CCDC staff have been working on a variety of new co-op projects in the US and Canada. Over the course of the past year, staff has either completed or is currently working on the establishment of 11 new cooperatives. Part of what makes this new development possible is the participation and financial support of existing co-ops. These co-ops have provided free consulting services, loans, and investments in the Kagawa Fund in order to provide new co-ops with the expertise and capital they need in order to get off the ground.

- ***Staff Transitions***

NASCO and CCDC welcomed three new staff members in 1998. Unfortunately, this meant that we also had to say goodbye to Phil Ashton, Executive Director, and Emily Grod, Member Services Coordinator, as they moved on to explore new horizons. We would like to thank them for all their hard work over the past three years, and wish both of them luck in their new endeavors.

Geoff Hill, Canadian Co-op Developer, joined the NASCO staff in March to set up shop in NASCO's new Toronto office. Geoff is an alum of the Campus Cooperative Residences, Inc. (CCRI) and brings with him an extensive background in community organizing and activism. After two years of dedicated work as the NASCO Board President, Tyra Robertson moved to Ann Arbor in June to begin work as Member Services Coordinator. Tyra is a former President of the Inter-Cooperative Council in Austin, and brings with her a great deal of enthusiasm and experience with the student co-op movement. In July, the Ann Arbor office also welcomed Hilary Greer as Executive Director. Former president of the Oberlin Student Cooperative Association, and former board member of the Oberlin Consumers Co-op, CCDC, and NASCO Properties, Hilary brings with her extensive experience in cooperative and community development. Other staff members include Eric Guetschoff in the West Coast Office, NASCO Properties General Manager Megan Case, and NASCO Intern Audra Patterson.

- **Member Services**

The strategic plan approved by the NASCO Board in 1997 outlined an initiative to enhance the relevance of NASCO's services to our member co-ops. With an expanded staff and two fully functioning regional offices, NASCO is now better able to meet the needs of our member co-ops in those key regions. We intend to continue expanding staff and organizational resources in these and other areas throughout the US and Canada. This is only the beginning!

The NASCO Board has been working for several months to shape a diversity action plan for NASCO. Our goal is to outline an approach to treating diversity issues in our individual co-ops and in the cooperative movement at large. We are making good progress, but much work remains to be done before the action plan is complete.

- **Governance**

The Board has also been exploring ways to increase the involvement of our member co-ops in NASCO's governance and organization. Much of this effort has focused on enhancing the Annual General Meeting as a forum for communication and decision-making among the NASCO membership. Significant changes in the meeting process have been made for this year's AGM, and we look forward to continuing to fine tune the AGM according to the needs of our members.

That's it for the highlights. As you can see, we were not kidding when we said it has been a busy year! Thanks for your interest and participation in NASCO and CCDC.

Sincerely,

Kirsten Bohl
President, NASCO

Brian Dahlk
President, CCDC

Board and Staff Members

NASCO

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NASCO Staff

Hilary Greer
Executive Director

Megan Case
NP General Manager

Eric Guetschoff,
West Coast Co-op Developer

Geoffrey Hill
Canadian Co-op Developer

Tyra Robertson
Director of Member Services

Audra Patterson, *NASCO*
Intern

The NASCO Universe

NASCO's Vision:

To achieve a socially and financially responsible North American cooperative economic sector for all people and organizations interested in applying the principles and practices of cooperation.

NASCO's Mission:

To further our vision through work with cooperatives serving students by providing resources, assisting development, and encouraging student cooperatives to continue active participation in the North American cooperative sector.

In simple terms, both the vision and the mission mean that we work with existing student co-ops, encourage the creation of more student co-ops and work with various cooperative organizations to expand opportunities for student and other cooperators. NASCO works with co-ops in Canada and the United States and is developing a further international scope.

The three organizations within the student cooperative world are NASCO, the Campus Cooperative Development Corporation (CCDC), and NASCO Properties.

These organizations, along with the Kagawa Fund for Cooperative Development, are our mechanism for fulfilling the principles of continuous expansion, education, and cooperation among cooperatives. Through training and education, networking and direct development, these organizations, with the help of member co-ops, ensure the continued strength and expansion of the movement. As such, the NASCO organizations are the combined effort of the movement.

NASCO:

Organized in 1968, NASCO's focus is on education and training, particularly the annual Cooperative Education and Training Institute. Having solidified its mission as the premier trainer and educator of student cooperators, in the eighties NASCO addressed the issue of becoming more directly involved in co-op development by starting the Campus Cooperative Development Corporation and NASCO Properties.

CCDC:

Providing technical resources and direct development assistance for new and expanding cooperatives, the Campus Cooperative Development Corporation was started in 1987 in order to reestablish the student cooperative movement's commitment to expansion. CCDC is funded by its contributing members and through the success fees generated by the co-ops it develops. CCDC's activities include identifying, fostering, and consulting with co-ops involved in start-up; from simple one-time visits, to full-fledged project adoption of every step of the process.

NASCO Properties:

For organizing groups working with CCDC who are unable to finance property themselves, NASCO Properties is a property-holding and management corporation that purchases buildings and leases them to campus co-op organizations. It also provides these co-ops with financial management, educational, and maintenance assistance until they have grown to a size where they can support staff on their own.

Kagawa Fund:

Named for the Japanese co-op visionary, Toyohiko Kagawa, the Kagawa Fund provides down-payment assistance to fledgling student co-ops. Structured as a revolving loan fund, Kagawa accepts investments from co-ops and individuals. In turn, the Fund loans this money to new student co-ops and pays the investors a percentage of the interest rate it charges on the loans. In this way, student co-ops can invest their savings and realize a return on their investment while also helping to finance new co-op development.

Strategic Directions

The **Strategic Plan**, which is guiding NASCO's activities through the 5-year period 1997-2002, contains initiatives which can be grouped under the following broad directions:

- Developing and delivering more relevant and challenging services to NASCO's members as well as to the student cooperative movement as a whole, including anticipating and reaching those whose needs have not been met;
- Consolidating and expanding NASCO's mission as the organized voice of the student cooperative movement;
- Re-establish NASCO's status as a player in communities which support the building of economic and educational alternatives in campus communities.

These directions are further elaborated by **Six Strategic Initiatives**:

Keeping Membership Relevant: looks to increase the quality of NASCO's services and their delivery, and to reach out to groups not currently served under the NASCO umbrella.

Democracy & Participation: aims to develop tangible structures for member control and involvement in NASCO to justify membership as an investment in a movement of cooperatives.

Regionalization: looks in two directions. First, it proposes to use regional staffing and administrative structures to better implement NASCO's programs and services to geographical concentrations of cooperatives. Second, it aims to develop forums for communications among members of those cooperatives so as to better co-ordinate NASCO's services in a region.

Innovation: aims to re-establish NASCO as the focus point for new ideas about how to engage with the cooperative mission of social responsibility. As well, it proposes to have NASCO learn how to better serve the needs of different cooperative constituencies (namely, large housing co-ops and non-housing cooperatives).

Public Education: increases NASCO's connections to communities of interest which support the building of cooperative alternatives in campus communities, namely the cooperative movement, progressive student organizations, and University policy communities.

Partnerships & Coalition-Building: proposes to selectively develop NASCO's working relationship with organizations that directly support the creation and expansion of economic and educational alternatives in campus communities. The focus will be on developing and administering shared programs, identifying areas for joint research, or collaborative advocacy.

Executive Director's Report

This year has been an exciting time of change and growth for NASCO and its partner organizations, the Campus Cooperative Development Corporation (CCDC) and NASCO Properties. With the support of our membership, NASCO opened a new satellite office in Toronto and expanded our West Coast office in California. Several major new co-op development projects, staff transitions, and evolving partnerships with other cooperative and student organizations have helped to round out one of the most active years in recent memory.

Cooperative Outreach

The idea of "Building a Global Social Movement" is not only our Institute theme this year, but has been the informal theme for NASCO's work throughout the past year. With the assistance of the National Cooperative Business Association, NASCO sent two representatives to the International Cooperative Alliance Youth Congress in Mexico. Ben Emery, from the Santa Barbara co-ops, and Chris Koenig, from College Houses in Austin, traveled to Mexico City to meet other young co-ops from around the world and draft a youth manifesto for the co-op movement. Chris is teaching a course on global co-op networking at this year's Institute, and will be presenting the results of the ICA Youth Congress. NASCO is currently preparing for the next ICA Youth Congress, to be held in Quebec City in August 1999.

NASCO continues to enjoy a close relationship with the National Federation of University Cooperative Associations, our sister organization in Japan. 1998 marks the fifth year that we have received a delegation from NFUCA at Institute. This year, we are pleased to welcome Seiji Yabuki and Junya Fukumara. During a time of such economic turmoil in the Japan, their presence at the Institute is a tribute to NFUCA's dedication to global co-op networking, and the respect that our organizations hold for one another.

The opening of an office in Canada has dramatically increased NASCO's profile and presence among the Canadian co-op movement. NASCO Canada shares an office with the Canadian Cooperative Association – Ontario Region, an organization that operates a number of youth and co-op development programs. NASCO has been working extensively with the CCA to identify and take advantage of opportunities for collaboration between our organizations. We have also been working with the Cooperative Housing Federation of Canada on prospective development projects.

NASCO has been developing ties with other progressive student organizations such as the Public Interest Research Group (PIRGs), the Canadian Federation of Students-Ontario, the University of California Student Association, and the Center for Campus Organizing.

Staffing & Administration

The completion of a major development project and the support of our members enabled NASCO to expand its West Coast staffing from a part-time position split with the Santa Barbara Student Housing Co-op. Eric Guetschoff began working full-time as NASCO's West Coast Co-op Developer last November. Since that time, Eric has overseen the relocation of the West Coast Office to Berkeley, California.

With the hiring of Geoff Hill as our first Canadian Co-op Developer, NASCO opened a new office in Toronto this March. Geoff is a former member of CCRI in Toronto, and has been working to enhance NASCO's presence in the Canadian co-op movement. NASCO is in the process of establishing a Canadian Advisory Council to further define and advance our Canadian Initiative. The successful establishment of our Canadian office is the culmination of years of scheming and dreaming, and we look forward to expanding NASCO's role among co-ops in Canada.

NASCO welcomes Tyra Robertson and Hilary Greer to our Ann Arbor office. Tyra left the sunny skies of her co-op home in the ICC-Austin to begin work as the NASCO Member Services Coordinator this June. Originally from the Oberlin co-ops, Hilary moved to Ann Arbor in July to begin her new position as NASCO Executive Director. Tyra is the former president of the NASCO Board, and Hilary previously served on the CCDC and NASCO Properties Boards.

With the approval of three Americorps positions to work on co-op projects in California, NASCO might be making more additions to its staff. The CCDC and NASCO Properties Boards will be meeting the weekend of the Institute to decide on the status of these positions. The expansion of development staffing through Americorps could drastically alter CCDC's ability to provide direct project management for developing co-ops in the US.

Finally, NASCO thanks long-time staff members Emily Grod and Phil Ashton, both of whom moved on to new challenges at the end of the summer. Phil is attending Rutgers University pursuing his Ph.D. in Urban Planning, and Emily (now Emily Nuñez) is living and working in Ann Arbor. Good luck!

Governance

To enhance NASCO's role as a democratic organization governed by our members, the Board began a series of reforms in 1997 designed to make the Annual General Meeting a more vibrant part of the student co-op community. The Board recently approved a simplified meeting process for the AGM which should facilitate easy discussion, and we look forward to an AGM that reflects the ideas and energy of our members.

NASCO Board elections were held in the Spring, and new Board members Jennifer Tipton, Michael Breau, Karen Edwards, Donci Hart, and Courteney Welds joined the Board. Tickey Makgopela and Dao Thai were appointed to the CCDC Board at its Spring meeting.

Cooperative Development

NASCO's development affiliate, the Campus Cooperative Development Corporation is currently looking back on a busy year of successful growth. Two new housing co-ops were recently established with CCDC's assistance, and have been operating successfully this fall. The CoLibri Urban Housing Collective in Saint Louis, Missouri and the Sunflower House in Lawrence, Kansas are two of the newest additions to the NASCO/CCDC family.

Students in Boulder and Santa Cruz passed initiatives on their campuses that assessed modest increases in their student activity fees. The money generated by these increases will be used exclusively to finance the creation of new student co-ops. Through the hard work of student organizers on these campuses, CCDC now has a new mechanism for financing student co-op development.

Since the opening of the Canadian office, CCDC has been actively pursuing prospects for development in Ontario. CCDC staff is currently exploring four potential projects in Toronto and one in Ottawa. Our work so far has involved significant collaboration between area universities, existing co-ops, and co-op organizations such as the Co-op Housing Federation of Toronto. CCDC looks forward to expanding its development work in Canada during the coming year.

A number of other projects are also underway in the US. CCDC has been working with students in the Bay Area to establish a housing co-op in San Francisco. The San Francisco Student Community Housing Organization (SF-SCHO) has recently applied for incorporation and non-profit status, and is working with the National Park Service to master-lease vacant housing. CCDC has received approval from Americorps for two full-time VISTA positions to work on the San Francisco project.

CCDC staff has been working with Spadefoot Co-op in Tucson, Arizona and the Buckeye Co-op in Columbus, Ohio to help them establish themselves as co-op systems. Staff has also been working with organizing groups in San Diego, California; Seattle, Washington; and Minneapolis, Minnesota.

The Kagawa Fund now stands at over \$151,000, with \$25,000 more in pledged investments that we expect by the end of the year. This September brought the Fund's first loan to a retail co-op, a worker-owned pizza restaurant in Santa Cruz. The Kagawa Trustees also approved loans for housing co-ops in Saint Louis, Missouri and Lawrence, Kansas.

Member Services

The 1997 Cooperative Education and Training Institute continued a string of successes for NASCO's most important program. Last year, almost 300 participants from dozens of co-ops across the United States and Canada took part in 40 workshops and caucuses.

NASCO also continues to be involved in smaller, more focused conferences. Last spring, three regional conferences brought together student co-ops in California, Texas, and the Midwest. More than 80 co-ops attended WestCo, which was hosted by the UCHA in Los Angeles. All together, over 200 students were able to participate in the regional conferences.

Enhancing the relevance of our member services is a major focus of NASCO's 5-year Strategic Plan, which was approved last year. To further this goal, NASCO is currently assessing the needs of our retail members and exploring avenues for better serving them. This year's Institute includes five retail-specific courses – the highest number in recent memory. We look forward to expanding our course offerings even further next year, and working with our retail members to develop programs that are tailored to their interests.

One of the immediate ways to enhance NASCO's relevance to all its members is to increase our presence at our member co-ops: NASCO has now committed to visiting each of its member co-ops at least once a year. We came close to meeting this goal

in 1998, as staff and Board members criss-crossed the continent. There are a number of other member services initiatives which we are embarking on, including:

Training materials. NASCO is planning to revise and update its training and education materials to meet the increasingly sophisticated needs of campus co-ops. This winter, the NASCO board will consider a Diversity Action Plan, which will include the creation of a comprehensive set of education materials to help co-ops grapple with diversity.

On-line resources. To increase the availability of our training and educational resources, we have begun a pilot project to integrate our training resources onto our web page to make them more accessible. A major overhaul of the NASCO web site is planned for this fall.

We are looking forward to the rest of a successful year, and are already scheming for 1999.

Submitted by Hilary Greer
October, 1998

Working to Build Our Movement :

There are many ways that you and your co-op can help build the student co-op movement. The list below contains some suggestions of what you can do as an individual, and what your co-op can do as an organization to support and expand the movement. If you would like more information or want to get involved, please contact any NASCO staff or Board member. In cases where a specific person would be the best to talk to, that person's name and contact information is listed below. We hope to hear from you!

- ***Join the Campus Co-op Development Corporation***

Founded in 1987, CCDC is NASCO's sister organization. While NASCO aims to strengthen existing co-ops by providing education and training services to our members, CCDC works to establish new co-ops on campuses throughout the US and Canada. Although CCDC and NASCO work closely together, CCDC is an independent organization with a separate Board of Directors and its own member co-ops. Only a portion of NASCO's members are also members of CCDC. If your co-op is not a member, contact any NASCO staff member for more information or contact Hilary Greer, Executive Director, at the NASCO main office (hgreer@umich.edu or 734/ 663-0889).

- ***Invest in the Kagawa Fund for Student Co-op Development***

Named for the famous Japanese co-op visionary, Toyohiko Kagawa, the Kagawa Fund provides down-payment assistance to fledgling student co-ops. Structured as a revolving loan fund, Kagawa accepts investments from co-ops and individuals. In turn, the Fund loans this money to new student co-ops and pays the investors a percentage of the interest rate it charges on the loans. In this way, student co-ops can invest their savings and realize a return on their investment while also helping to finance new co-op development. For more information on the Kagawa Fund, please contact Hilary Greer.

- ***Run for the NASCO Board***

Board elections are held at the beginning of every calendar year, and current Board members or NASCO staff are happy to talk with you about the responsibilities of a NASCO Director. If you would like more information about the Board, or a Director's job description, please contact Kirsten Bohl, NASCO President (bohki@earlham.edu) or any of the NASCO staff.

- ***Join the Canadian Advisory Council***

If you are a member of a Canadian co-op, then you can be involved in one of NASCO's most exciting projects - the Canadian Initiative. The Canadian Advisory Council is a group that is currently being formed to guide and help plan for NASCO's activities in Canada. If you would like more information on the Advisory Council, contact Geoff Hill at the Toronto Office (ghill@ccaont.on.ca or 416/ 348-8666 ext.26).

- ***Attend the Annual General Meeting***

Held during the Institute, the Annual General Meeting is a time for NASCO members to gather together, share information about their co-ops, learn what NASCO has accomplished in the past year, and vote on proposals that affect the governance of the organization. Although only one AGM delegate per co-op has a vote, everyone is

welcome and many members come to the AGM to learn what's going on in the student co-op movement and to voice their opinions.

How You Can Get Involved

- ***Attend Your Regional Caucus***

Regional Caucuses are held during the Institute in the following geographical groupings: Canada, Mid-West, West Coast, East Coast, and Texas. Caucuses are a time for members to discuss current events in their co-ops, and to plan for inter-cooperative activities in their region. This is a great time to meet other co-ops and contribute to the networking and solidarity of the student co-op movement.

- ***Host a Bash***

The main regional events that happen every year are BASHes, mini-Institutes held in different regions throughout the US and Canada. BASHes are held during a weekend in the spring, and include courses, educational programming, and lots of social opportunities for co-ops within the same geographic regions. BASH hosts work with NASCO staff to plan all aspects of the BASH, publicize the event, and host student co-ops attending the BASH.

- ***Participate in NASCO's Internship Network***

To help student co-ops bridge the gap between school and work, NASCO coordinates an internship network that matches enthusiastic students with co-op organizations in need of an intern. The organizations benefit from the skills and energy that the student co-ops bring to the job, the students learn more about the co-op movement and gain valuable work experience, and their home co-ops benefit from the perspective and knowledge that the students bring back from their internship. If your co-op is interested in hosting an intern, or if you're interested in a summer job working for co-ops, contact Tyra Robertson, Member Services Coordinator, at NASCO's main office (txgr@umich.edu or 734/ 663-0889).

- ***Elect a NASCO Delegate for Your Co-op***

Make sure that your co-op has elected a delegate to the AGM, and an official representative to stay in touch with NASCO during the rest of the year. Better yet, volunteer to be your co-op's delegate!

Staff Roles and Responsibilities

Hilary Greer, *Executive Director*

The Executive Director is responsible for NASCO and CCDC staff operations, finances, organizational planning, and all other administrative functions. The ED works with staff to fulfill their duties in areas such as training, consulting, cooperative education, conference organizing; property management; campus co-op development; and recruitment and fundraising. She is responsible for maintaining relations with other organizations with which NASCO works, and for representing NASCO and the student co-op movement to all outside organizations.

Tyra Robertson, *Member Services Coordinator*

The Member Services Coordinator is responsible for developing and managing NASCO's member services and consulting programs. She coordinates the annual Cooperative Education and Training Institute, the NASCO Internship Network, and the annual Manager's Conference. She is responsible for the production of NASCO's web page and newsletter, and works with other NASCO staff to coordinate member visits, training, and consultation services.

Geoffrey Hill, *Canadian Co-op Developer*

The Canadian Co-op Developer is responsible for developing and managing NASCO's cooperative programs in central Canada. He works closely with the Executive Director to conceive and implement new programs which (i) facilitate the development of new and existing cooperatives in central Canada; (ii) foster communication and networking among existing student cooperatives throughout Canada; (iii) enhance the profile of NASCO and the student co-op movement among cooperative organizations and student communities in Canada; and (iv) enhance the relevance of NASCO's services to its Canadian members.

Eric Guetschoff, *West Coast Co-op Developer*

The West Coast Co-op Developer is responsible for new co-op development and the delivery of NASCO member services to student co-ops on the West Coast. He is responsible for identifying potential co-op projects and leading student organizers through all stages of co-op development, including organizational development, property acquisition, and financing. The West Coast Co-op Developer works closely with the Member Services Coordinator to provide training and consultation services to co-ops on the West Coast. He also works closely with the Executive Director to develop new initiatives that enhance the profile of NASCO and the student co-op movement within the larger co-op sector and among the general public on the West Coast.

Megan Case, *NASCO Properties General Manager*

The General Manager is responsible for the financial operations and organizational development of NASCO Properties. She provides Board and financial training to all NASCO Properties co-ops, as well as support and oversight for all aspects of the co-ops' operations (member recruitment, property repair, budgeting, financial record-keeping, etc.). The GM works closely with NASCO development staff to expand existing NASCO Properties co-ops and to develop new co-ops within the NASCO Properties Structure. As necessary, she works with the Member Services Coordinator and other NASCO staff to assist with the provision of member services.

Audra Patterson, *NASCO Intern*

The primary responsibility of the NASCO Intern is to assist in the planning and preparation for NASCO's annual Cooperative Education and Training Institute and the

Annual General Meeting. She works closely with other NASCO staff to organize educational and consulting visits to NASCO's active members.

NASCO Active Members

Brown Association for

Cooperative Housing (Providence, RI). 71 members in three houses at Brown University. Two houses are owned and renovated by the members of BACH. The other house is leased from the University and is slated to be demolished in 1998, so members are now searching for more property to replace the spaces that may be lost.

Boulder Housing Coalition

(Boulder, CO). 12 members and a bunch of animals occupy one rented house.

Campus Cooperative

Residences Inc. (Toronto, Ontario). 320 members in 31 Victorian houses. The co-op began in 1936 and is the oldest continuing housing co-op in Canada.

Chateau & Marcy Park Student Housing Co-op

(Minneapolis, MN). 325 members in a mid-rise building. Founded in 1939 as a dining co-op, the current building, built in 1972, houses all members in apartments.

Cleveland Student

Association (Cleveland, OH). 21 members in a single house (Steiner House) between the campuses of Cleveland State University and Case Western Reserve. Steiner House is the oldest international cooperative in the United States.

College Houses (Austin, TX).

450 resident members in three small dorms, two large rooming houses, and an apartment building. The Co-op began in 1965 as a cooperative "residential college" at the University of Texas, and purchased its first property in that year.

Common Ground Food Co-

op (Champaign, IL). Common Ground is a small, local, whole and natural foods store, owned and run by its members to meet their needs and promote a socially just, economically viable and environmentally sustainable food system.

Coop d'habitation étudiante Triangle Rose

(Montréal, Québec). 30 members live in an ex-convent purchased in 1994. Triangle Rose is NASCO's only officially bilingual cooperative, operating in French and English.

Davis Campus Cooperative

(Davis, CA). 56 members in four adjacent group houses. The DCC opened its doors in the Fall of 1988 as the first project of the Campus Cooperative Development Corporation.

Dayfoot Family Co-op

(Toronto, Ontario). A mixed co-op of students and families started in 1996 with the assistance of Campus Co-op.

Green Mountain Student Cooperative

(Burlington, VT). 22 members in two houses, purchased with the aid of the Burlington Community Land Trust and a CCDC-arranged loan from the Campus Cooperative Development Corporation.

Guelph Campus

Cooperative (Guelph, Ontario). Begun in 1913 to sell books and supplies, the Co-op now includes a food division and housing. GCC now counts 150 resident members and 1700 retail members. The Co-op opened the first ever Canadian

bookstore competing with a University-owned operation.

Inter-Cooperative Council at the University of

Michigan (Ann Arbor, MI). Begun in 1932, the ICC now counts 600 members in 20 older houses and a large, HUD-financed building.

Kent Housing Cooperative

(Kent, OH). Begun in 1983, the cooperatives at Kent State have 12 members in three houses.

Kresge Co-op (Santa Cruz,

CA). A retail co-op selling organic food and produce to students at the University of California at Santa Cruz.

Madison Community

Cooperative (Madison, WI). 200 members in 8 large houses, MCC is an association of cooperatives which has its roots in the late 1960s. MCC is the most recent student cooperative to be recognized as a charitable, tax-exempt organization by the IRS.

Oberlin Consumers

Cooperative (Oberlin, OH).

The OCC is a bookstore cooperative serving the college and community of Oberlin. OCC has sales of over \$2 million each year. OCC recently created a charitable foundation for purposes of supporting the community.

Oberlin Student

Cooperative Association

(Oberlin, OH). 630 members in eight housing and dining co-ops leased from Oberlin College and two small residences owned by OSCA. OSCA was founded in 1950.

Peace House/Web House

(Bowling Green, OH). Two

small houses housing 8 people at Bowling Green State University, the co-ops are home to

Qumbya, Inc. (Chicago, IL). 30 members in two houses owned through NASCO Properties at the campus of the University of Chicago.

River City Housing Collective (Iowa City, IA). 41 members in three houses. Begun in 1977, RCHC members recently voted to sell one of their houses, the proceeds of which will be used to expand the Collective further.

Santa Barbara Student Housing Corporation (Isla Vista, CA). 40 members in an apartment building and two group houses. This Co-op started in 1976 and now houses NASCO's west coast office.

Santa Cruz Bike Co-op (Santa Cruz, CA). A bicycle repair co-op serving the students at the University of California at Santa Cruz. The co-op was started with assistance of members of Santa Cruz Student Housing.

Santa Cruz Student Housing Cooperative (Santa Cruz, CA). 48 members in two houses purchased through NASCO Properties. Members of the co-op have been active in the community starting retail and worker co-ops.

Stone Soup Co-op (Chicago, IL). Founded in 1997 by former members of OSCA and MCC, Stone Soup houses 15 members who have come together with a focus on activism and social change.

Student Cooperative Organization (Athens, OH). 8 members live in one house (ACME House), which is a

part of the network of NASCO Properties co-ops.

Students' Cooperative Association (Eugene, OR). 81 members in three large houses. Founded in 1935.

Sunflower House (Austin, TX). 10 members live in a beautiful house in south Austin. Sunflower was one of the first co-op houses to receive a loan from the National Cooperative Bank.

University of California San Diego Co-ops (San Diego, CA). A series of student-controlled, worker and consumer-run businesses, including Groundwork Books (a political collective) and the UCSD Food Co-op.

University Cooperative Housing Project (Tucson, AZ). Also known as Spadefoot Co-op, this is one of the newest NASCO-member co-ops.

University of Connecticut Cooperative Corp. (Storrs, CT, with other branches). The "UCONN Co-op" supplies retail books, school supplies, sportswear, art materials, and other goods. It has approximately 20,000 members.

University of Kansas Student Housing Association (Lawrence, KS). Currently owns Sunflower House, a cooperative of about 30 members. The Co-op is developing working models to assist operations in other small groups.

University of Massachusetts Economic Development Office (Amherst, MA). The EDO, created by the student government, provides support and resources for establishing

and maintaining student-controlled businesses.

University Students Cooperative Association (Berkeley, CA). The USCA is the largest campus housing cooperative in North America, housing over 1200 members in 16 co-op apartment complexes and large dormitory/boarder houses.

UT- Inter-Cooperative Council (Austin, TX). Over 150 members in 7 large rooming houses. The ICC began in the 1930's as a social organization, but in 1969 incorporated and began to purchase property.

University of Texas Women's Cooperative (Austin, TX). The Women's Co-ops provide 212 members with housing on the campus of the University of Texas.

Von Cramm Co-op (Ithaca, NY). 33 members in one house at Cornell University.

Waterloo Cooperative Residences, Inc. (Waterloo, Ontario). Over 900 members in dormitory-style and apartment buildings. Waterloo was started in 1964 as a branch of Campus Co-op and has expanded from one house to its present size.

Watermargin Co-op (Ithaca, NY). Originally founded as a multi-racial fraternity, Watermargin has continued a strong educational program and socially activist community. Watermargin now operates as an independent cooperative leasing its house from Cornell University.

Whitehall Educational Coop (Austin, TX). 11 members in a 19th century frame house. The Co-op was formed in the early 1950s and is the oldest property-holding housing co-op in Texas.



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