

# The NASCO Group

North American Students of Cooperation Campus Co-operative Development Corp.

**NASCO Properties** 

2003 Annual Report

#### The NASCO Vision

To achieve a socially and financially responsible North American economic sector for all people and organizations interested in applying the principles and practices of cooperation.

#### Our Mission

To further our vision through work with campus cooperatives by providing resources, assisting development, and encouraging campus cooperatives to continue active participation in the North American cooperative sector.

# **Executive Director's Report**

2002-2003 was a year of change and growth for the NASCO Group. While there were many accomplishments, as reported elsewhere in this publication, our greatest accomplishment was to set the stage for a future of joint management and coordinated effort.

In the late fall of 2002, Steve Dubb announced that he would be leaving his position as Executive Director of NASCO at the end of June, 2003. Jim Jones, then General Manager of NASCO Properties, proposed that his organization and the Campus Cooperative Development Corporation contract with NASCO for organizational management. While both of these organizations were affiliated with NASCO since their inception, there was drift over the years, and by 2002 the three were planning and operating largely as independent entities.

This concept was approved, and the NASCO Group was born. Jim Jones was hired to begin as Executive Director of NASCO beginning July 1, 2003, the first day of the next fiscal year. Due to other resignations, three other new staff members were hired, all beginning at roughly this same time. The remaining NASCO staff member, Anjanette Bunce, would assume a central support role as Operations Manager in the Ann Arbor office.

At the same time, plans were developed for a joint visioning session, to be held in January of 2004. The boards of all three organizations recognized the need for working together both through planning and joint, coordinated effort. We believe that the groundwork laid during 2002-03 will be pivotal in our history as we move forward to advance our missions of serving cooperatives in North America.

We look forward to the next year with anticipation, while recognizing the difficulties which we will encounter in the transition to this new, coordinated structure. If the world is a stage and we are actors in it, then these years are when we will build the set for our play.

In Cooperation, James R. Jones Executive Director

# The NASCO Group

## North American Students of Cooperation (NASCO)

The North American Students of Cooperation is a non-profit organization dedicated to strengthening and expanding the cooperative movement on college campuses across the United States and Canada. NASCO was conceived to help educate new generations of student co-op members about the principles and practices of cooperation, to forge alliances between existing student co-ops, and to act as an advocate for student cooperatives. This is accomplished through an array of programs, from training and technical assistance to educational programs to facilitating networking through publications and regional conferences. NASCO's career development program allows student co-op members to transfer their skills and energy to internships and jobs in the cooperative business sector. Through its affiliated organizations, NASCO works to expand the student co-op movement by assisting groups who want to start new co-ops.

## Campus Cooperative Development Corp. (CCDC)

Providing technical resources and direct development assistance for new and expanding cooperatives, the Campus Cooperative Development Corporation was started in 1987 to reaffirm the student cooperative movement's commitment to expansion. CCDC is funded by its contributing members and through the success fees generated by the co-ops it develops. CCDC's activities include identifying, fostering, and consulting with co-ops involved in start-up. CCDC works closely with existing groups, providing technical advice, financial advice, generating loan applications, networking with other lending sources and coordinating development efforts to whatever extent is necessary. The success of CCDC's work has led to the reputation of student cooperatives as one of the most aggressive supporters of development in the North American cooperative movement.

## **NASCO Properties**

NASCO Properties was created in 1988 as a property holding and management corporation to assist new student housing cooperatives financing, and managing their buildings. Since then, NASCO Properties has become an important development tool for student groups that want to start co-ops but do not have access to sufficient resources. NASCO Properties uses equity from buildings it owns to provide risk financing to these new groups. It also operates as a support network for its member co-ops, offering training and management assistance. In turn, these member co-ops form the governance structure for NASCO Properties. NP now owns buildings and works with jointly managed co-ops in Austin, Chicago, Santa Cruz, Boulder, and Athens (OH).

## Kagawa Fund

Named for the Japanese co-op visionary, Toyohiko Kagawa, the Kagawa Fund was established in 1989 as a joint project of CCDC and the Cooperative Development Foundation (CDF) in Washington. Initially capitalized by a substantial grant from the Japanese Consumer Cooperative Union, the Fund now has over \$300,00 in capital that is used to provide down-payment assistance to fledgling student co-ops. Structured as a revolving loan fund, Kagawa accepts investments from co-ops and individuals. In turn, the Fund loans this money to new student co-ops and pays the investors a percentage of the interest rate it charges on the loans. In this way, student co-ops can invest their savings and realize a return on their investment while also helping to finance new co-op development.

## Letter from the NASCO President

Dear friends and members of NASCO,

In 1844, deep in the winter on a dark, dank road called Toad Lane in Rochdale, England the Society of Equitable Pioneers started their first co-operative store. Later, they built some houses on the hill above the store. It is from these roots that our members have evolved.

Most student co-operatives began as bootstrap efforts, but over time some have grown beyond belief. The University Students Cooperative Association (USCA) in Berkeley now houses over twelve hundred students, while the Harvard Coop has become a mammoth department store. But most newer co-operatives are small, self-help efforts, much as was that small store in Rochdale long ago.

In Athens, Ohio the Student Cooperative Organization houses 8 people in its small house, while in Urbana, Illinois, still smaller groups thrive. Many of the people now approaching NASCO for assistance are non-students or a mix of student and non-students, but the coops that they form still use the strategies that have made student co-operatives successful over these many years.

Our member groups usually (though not always) focus on group housing, or at least on a strong community of people sharing the burdens of decision making and management. They usually (though not always) work to expand over time to serve an ever-growing number of resident-members. And they usually (though not always) can take pride in doing for themselves what no one would do for them — create a business, a house, or a credit union that they, as the users, democratically own and control.

It is these groups which NASCO seeks to help with educational programs, consulting, and other kinds of assistance. We have little money, but we have plenty of belief that ideas and ideals can result in a better world. We substitute ideas, hard work, smoke and mirrors for the money that's never enough, and somehow we grow.

The year 2002-03 was another of those years when we were challenged by disasters and the loss of some important members. Yet we have reorganized and moved forward, finding opportunity where others might falter. We have changed our organizational structures,

reorganized our staff, moved forward in many ways to work for more diversity in our membership, and advanced new programs to meet the needs of our members and the general public.

As with the Rochdale Pioneers when they opened their first store on that gloomy evening long ago, the future is uncertain, but we believe in the power of ideas. Benefits have come to millions from co-operatives, and with your help, we NASCO will continue to play a part in that long, proud history.

In Cooperation, Ian McClennan NASCO President



Co-op Members Enjoying NASCO's Annual Cooperative Education & Training Institute

# NASCO's Program for 2002-03

## Education & Training Institute

NASCO again held an outstanding Institute, with near-record attendance of 425. The number of classes was increased to more than 70, and a record amount of money was collected and disbursed for scholarships. The assistance enabled students and community members of limited means to attend from as far away as San Diego, Washington State, Texas, Atlanta, Toronto and New England.

#### **Member Visits**

NASCO staff visited nearly all members, regardless of size in 2002-03 and were able to visit some more than once. On these visit, staff generally conducted training sessions and consulted on a variety of subjects.

## Co-op Managers Conference

The annual NASCO conference for co-op managers and staff was held in San Antonio. There were excellent workshops on a variety of topics, including web site development.

## Networking and Representation

NASCO maintains relations with a number of cooperative organizations in the United States and Canada. In 2002-03, we participated in conferences nad events sponsored by the Co-operative Housing Federation of Canada, the National Association of Housing Cooperatives, the National Cooperative Business Association, the Ontario Co-operative Association, and the Ontario Student Co-operative Association. We also attended a worker co-op conference in Madison and co-sponsored a regional conference in the Twin Cities on co-op development.

## Career Development

NASCO again placed a number of interns with both local and national organizations in both countries. The members of NASCO co-operatives are increasingly recognized as knowledgable and motivated workers who can bring a new level of competance to their efforts.

# Diversity Program and Progress

The Board of NASCO has set an ambitious program to return our cooperatives to the forefront of the struggle for diversity. During the past year, we have taken the following actions to achieve progress on our goals:

- For the first time, NASCO had a four-course series of anti-racism trainings at 2002 NASCO Institute. NASCO increased its recruitment of faculty of color and directed scholarship funds to increase registration of members of color.
- 2. NASCO's Active Member Caucus Chair Devon Grayson conducted a thorough membership survey of diversity issues that was presented to the membership at the 2002 Institute. The survey identified that our co-ops are pretty diverse at the membership and board level, but much less so at the staff level. The survey also identified the need to address issues of homophobic behavior in our co-ops.
- 3. NASCO increased the stature of diversity issues, making the Diversity Committee a standing committee and making the Board Vice President officially responsible for implementing the board's inclusiveness plan.
- 4. NASCO applied for two grants to pursue better funding for diversity-promotion efforts. One attempt, a grant written to fund a Diversity Director position, was not funded. However, a second effort, in conjunction with CCDC, to obtain predevelopment funds to work in partnership with a Atlanta group to develop the first campus co-ops at a historically black colleges was funded and development efforts are now underway.
- 5. NASCO's board held a diversity training in June 2003 led by Ellen Barlow of the Future Now collective of Minneapolis.
- 6. NASCO's board decided to make the theme of the November 2003 Institute directly address diversity issues, with the theme "Facing Ourselves Examining Power and Privilege in Our Co-ops."
- 7. NASCO's board passed an inclusion plan in June 2003 that sets a number of targets for 2003-2004.

# **NASCO Financial Statements**

93,085

## Profit and Loss 2002-03

<u>Income</u>	
Dues income	92,157
Grants	22,948
Institute income	68,656
Member services	15,383
Product sales	459

Management contracts Total Income 292,689

#### Expense

<b>Total Expense</b>	275,967
Other programs and expense	3,307
Co-op directory	2,025
Newsletter	2,984
Member services	10,699
Institute	41,938
Manager's conference	8,086
Representation	4,599
Administrative	20,201
Governance	10,531
Payroll	171,599
<u> </u>	

16,721 **Net Income** 

## Balance Sheet-July 31, 2003

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Cash accounts Accounts receivable - general	44,067 34,459
•	,
Accounts receivable - unpaid dues	2,940
Other Current Assets	677
Office Equipment less depreciation	2,379
Total assets	34,522

#### Liabilities

Total Liabilities	54.352
Revenue in advance	<u>52,550</u>
Accounts payable	1,802

#### **Equity**

30,171
<u>7,857</u>
16,721
5,592

Total liabilities and equity 84,522

# NASCO Donors and Supporters

#### Grant Funders and Sponsors

Cenex Harvest States
Cooperative Foundation
Ford Foundation
MSI Insurance Foundation
National Co-op Bank - Development Corp.
National Cooperative Business Association
National Credit Union Foundation
Oberlin Student Cooperative Association
Riverton Community Housing
Twin Cities Natural Food



## Low Income Scholarship Fund Donors

Alternative Food Cooperative

Alternatives Federal Credit Union Amalgamated Housing Cooperative Campus Cooperative Development Corp. Co-operative Housing Federation of Canada Community Mercantile Cooperative Development Foundation Cooperative Services, Inc. Co-op Food Store Co/op Optical Davis Food Co-op East End Food Co-op, Inc. East Lansing Food Co-op First Rochdale Cooperative French Broad Cooperative Green Star Cooperative Greenbelt Consumer Cooperative Hendersonville Food Cooperative Lakewinds Natural Foods Midwest Purchasing Cooperative MSI Insurance Foundation People's Food Co-op People's Grocery Takoma Park Silver Springs Co-op Whole Foods Community Co-op Williamson St. Grocery Willimantic Food Co-op U.S. Central Credit Union

# Campus Cooperative Development Corporation...

Dear friends,

It's been an exciting year for the Campus Co-op Development Corporation. We have put a plan in place to leverage our expert knowledge about how to develop cooeprative housing. We have contacted several possible collaborators, and will soon be talking to more. We have a new staff member, Holly Jo Sparks, who brings a wealth of experience to her position as Development Director. And we have an intern, Jessyca Blake, who, after extensive training, is spreading the co-op message in Atlanta.

CCDC began 15 years ago with the idea that we could use our collective experience in starting and running campus-based housing co-ops to make this affordable, democratic, community-based housing available in new places in the US and Canada. Since then, we've helped over a dozen co-ops get started, and we've answered questions for hundreds of people interested in the co-op idea. And now...

Now we're ready to take on an even bigger task. Instead of waiting for people to come to us, we're going to them. We're looking for developers who are interested in the co-op model.

We're developing prototypes of co-op houses and apartments. We plan to train more interns to work in cities around the continent.

We believe in cooperatives. We believe people have the right to own and control their own housing. We believe that the democratic process of one member, one vote can be extended from the voting booth to the living room and kitchen.

We also believe that cooperatives are an important part of putting a college education within the reach of all students. When housing is too expensive, people can't go to school. By owning their own homes and doing their own cooking, cleaning and basic repairs, co-op members enjoy a comfortable residence at an affordable price.

There are housing cooperatives in cities throughout the US and Canada. Our special mission is to bring more of this type of housing to campus areas. We look forward to working with others who believe in our mission:

CCDC expands access to higher education, enhances academic and professional achievement, and develops civic responsibility by developing community/resident-controlled campus-area housing

# ...and the Kagawa Fund

cooperatives, providing outreach, education, technical assistance and project development/ management services. CCDC is committed to serving the needs of all students, and proactively seeks to serve students who are low-income, minority, disabled, working, and parents.

Thanks to CCDC member co-ops, who give so generously of the time, energy and resources to make our development dreams a reality. Thanks also to our staff, Holly Jo Sparks and Jim Jones, who work tirelessly to promote and develop campus co-ops. If you'd like to join or work with CCDC, we'd be happy to have you!

Sincerely, Sheila Ritter CCDC President



#### Accomplishments in 2002-03

- CCDC has assisted with the purchase of two houses by the Portland Collective Housing Syndicate.
- Initiated a program to organize a coopertive housing project at the historically Black colleges and universities in Atlanta's University Center. NASCO has successfully raised over \$20,000 to fund this organizing.
- Developed a program of training for cooperative development based on the overseas organizing efforts of the National Cooperative Business Association.
- Initiated contacts with non-profit and for-profit developers to explore possible partnerships for development.
- •Through the Kagawa Fund, provided assistance for the purchase of 208 North Street in Buffalo by NASCO Properties (see picture).
- Monitored recent legislation and a ballot initiative which was passed in California tp foniance affordable student housing. Regulations are currently being written for what could be a model for financing in other states.

# NASCO Properties

Dear members, friends and supporters,

Co-ops teach us a lot of things. They give us friendship, they give us experience in owning a property, and they give us a place to live. But I think, most of all: they give us an opportunity to see the power of democracy in action. They let us experience the fact that a group of people engaged in a democratic process can be infinitely more powerful than any hierarchy. In the past year, we have gone through many struggles and changes that have shown us the ways that this power can operate.

Nowhere did we see this power manifest more than at the time of the fire at the Chavez House in Santa Cruz in February of 2003. While this fire is obviously a great tragedy to the members of that house, and to the cooperative movement as a whole, it also showed us how amazing being a part of a co-op can be. In Santa Cruz, even at a time of great tragedy, the Chavez House members were able to come together and effectively mobilize to take care of the needs of all the members. Because of strong ties to community resources, members were provided housing and monetary support. A normal household of students would never be able to pull through the fire with the integrity and success that the Chavez co-opers did.

However, with democracy, comes the need for responsible self-governance. We saw this in the extremely difficult decision to sell the DuBois House in Chicago. While this decision saddened all of us, I believe it was the right one to make: if we are going to act as a democracy, we have to acknowledge the health of our organization, and make decisions that will further co-ops everywhere in the long term.

So despite the seeming setbacks in the past year, I have a strong sense of hope for the future. The Santa Cruz Student Housing Cooperative organization is stronger than ever. Qumbya now has a burden lifted, and can further mature so that another property may be purchased in Chicago in the future. In addition to all of this, NP has undertaken a new joint management structure with NASCO and CCDC, and the effects of this are yet to be completely understood. Struggles like the ones we have faced in the last year will only serve to make us stronger and wiser as an organization.

#### Major Events for NASCO Properties during the 2002-03 Fiscal Year

**Chicago.** After a strong start in the preceding year, Dubois House failed to fill despite strong efforts by the members. As the fiscal year ended, the house was put on the market. The other houses filled rapidly for the fall of 2003, however, suggesting that the setback was temporary.

**Santa Cruz.** The main kitchen for Zami House was completely remodeled over the Christmas holiday, and the laundry relocated to the basement. In February, however, Chavez House suffered a major fire and all residents had to move out. The cooperative rented two smaller houses and continued operations pending reconstruction. NASCO raised \$3,500 from members and other co-ops to assist.

**Buffalo.** After a year of effort, the Nickel City Housing Cooperative and NASCO Properties managed to purchase a beautiful old mansion at 208 North Street in Buffalo, New York. This will be Buffalo's first housing co-op of our type. The group enjoyed great support from the Planning Commission and the neighborhood and was given the right to house 14 people in this single family home.

**Urbana-Champaign.** In the fall of 2002, Harvest House, located on Washington Street in Urbana, opened its doors as a cooperative. Formerly a rooming house, Harvest was purchased for Cooperative Housing of Urbana-Champaign (COUCH) a year earlier, but existingleases forced the group to postpone conversion. COUCH also explored the purchase of a building on thier own but were thwarted by zoning restrictions.

**Athens, Ohio.** After years of trying, the front porch was finally reconstructed and rid of lead paint. Plans were also made for renovating the basement. Amazingly, the City's rental license inspection uncovered no problems at all.

**Austin.** The House of Commons enjoyed another successful year, and the Inter-Cooperative Council undertook expansion with construction of a new, larger Arrakis Co-op and purchase of another building.

Thank you to our past and present supporters, and may we all continue to be "students of cooperation," ever-learning new aspects of the power of democracy.

In cooperation, Jeremy Fredericksen President, NASCO Properties

# **CCDC Financial Statements**

650 **51,091** 

Profit and Loss 2	002-03	Balanc
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<u>Income</u>	
Supporting dues	2,293
Investing members	48,260
Interest income	592
Success fees	2,447
Total Income	53,591
<u>Expense</u>	
Expense Management contract	37,484
-	37,484 2,921
Management contract	,

Net Income	2,500

Kagawa Fund Donation

**Total Expense** 

## Balance Sheet-July 31, 2003

Assets	
Cash accounts	52,700
Accounts Receivable	148
Office Equipment	3,726
Accumulated Deprec	(3,726)
Total assets	52,848

<u>LIADIIILIES</u>	
Accounts payable	32,727
Total liabilities	32,727

Liabilities

<b>Equity</b>	
Retained Earnings	17,621
Net Income	2,500
Total Equity	20,121

Total liabilities and equity 52,848

# NASCO Properties Financial Statements

<b>Profit</b>	and	Loss	2002-03	Balance	Sheet-July	y 31,	<b>200</b> 3
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<u>Income</u>		Assets
Lease income	689,765	Cash and current assets 278,762
Interest Income	3,876	Land 1,210,772
Donations	9,434	Buildings, improve. less depreciat. 2,903,075
Fire insurance payments	24,094	Fixtures less depreciation 24,366
Miscellaneous	2,132	Other assets 217
Total Income	729,300	Prepaid Expenses 12,217
_		Financing costs less amortization 24,997
<u>Expense</u>		Total assets 4,454,405
Administrative Expenses	88,697	1,101,100
Mortgage interest	346,074	
Property taxes	68,753	<u>Liabilities</u>
Insurance	35,958	Current liabilities 66,026
Maintenance	39,815	Mortgage loans payable 4,386,912
Utiliites	10,215	Total liabilities 4,452,938
Misc. property expenses	948	, ,
Bad debt expense	14,575	
Debreciation	115,071	<u>Equity</u>
Amortization expense	8,876	Restricted reserves 40,932
9000 - Misc. Expense	484	Retained earnings (119,289)
Total expenses	729,466	Net Income <u>79,824</u>
•	•	Total Equity 1,467
Net Ordinary Income	-166	
Gain on sale of property	79,987	Total liabilities and equity 4,454,405
Net Income	79,824	

# NASCO Active Member Co-ops

Boston Community Co-op (Millstone)

Somerville, MA

Brown Association for Cooperative Housing

Providence, RI

Chateau Student Housing Cooperative

Minneapolis, MN

Ché Café Collective

San Diego, CA

Chrysalis Co-op

Boulder, CO

Circle Pines Center

Delton, MI

CoLibri Urban Housing Collective

St. Louis, MO

College Houses Cooperatives, Inc.

Austin, TX

Community of Urbana Champaign Co-op Housing

Urbana, IL

Davis Campus Cooperatives

Davis, CA

Ferry House

Poughkeepsie, NY

Franklin Student Housing Co-op

Minneapolis, MN

**Groundwork Books** 

San Diego, CA

Inter-Cooperative Council at the U. of Michigan

Ann Arbor, MI

Inter-Cooperative Council at the U. of Texas,

Austin, TX

Kent Cooperative Housing, Inc.

Kent, OH

Kresge Food Co-op

Santa Cruz, CA

Madison Community Cooperative

Madison, WI

Marcy Park Student Housing Co-op.

Minneapolis, MN

Marshall Student Housing Co-op

Minneapolis, MN

Masala Community Housing

Boulder, CO

MOSAIC

Evanston, IL

MSU Student Housing Corporation

East Lansing, MI

Portland Collective Housing Syndicate

Portland, OR

Qumbya Cooperative

Chicago, IL

River City Housing Collective

Iowa City, IA

Rochdale Cooperative Association

New Haven, CT

Santa Barbara Student Housing Co-ops

Santa Barbara, CA

Santa Cruz Student Housing Co-ops

Santa Cruz, CA

Sasona Co-op

Austin, Texas

Sherwood Cooperative Assn.

Seattle, WA

Stone Soup Cooperative

Chicago, IL

Students' Cooperative Association

Eugene, OR

Student Cooperative Organization (ACME)

Athens, OH

UCSD Food Co-op

San Diego, CA

U Mass Student Controlled Businesses

Amherst, MA

University Cooperative Housing Association

Los Angeles, CA

University of Kansas Student Housing Association

Lawrence, KS

University Students Cooperative Association

Berkeley, CA

Von Cramm Cooperative

Ithaca, NY

Whitehall Co-op

Austin, TX

#### **NASCO Associate Members**

Campus Credit Union Council
Cooperative Development Foundation
Co-operative Housing Federation of Canada
Credit Union National Association
Federation of Egalitarian Communities
National Association of Housing Cooperatives
Ontario Student Co-operative Association
Rainbow Bookstore Co-op
Riverton Community Housing

#### **NASCO Individual Members**

**Bronze Members** 

Deborah Altus

Alison Amdur

Petr Bakus

lames Canup

lames Cassels

Lottie Cohen

Susan Crabtree

Leon Despres

Richard Dines

Sarah Loving

Robert Luker

William Meacham

Robert Neptune

Ann O'Brien

Alan Robinson

Howard Robinson

lennifer Schneider

Matthew Slepin

Margarita Sweeney

Karen Zimbelman

Gold Members

**Julie Bechtloff** 

Hadley Boyd

John & Laureva Cox

Robert Cox

Natalie Dahringer

Josh Deth

**Hubert Dubb** 

Steve Dubb

John Eberhardt

Karen Edwards

Francie Ferguson

Dave Friedrichs

Susan Gasquet

Margie Greene

Eric Guetschoff

Joseph Hansknecht

John Hopper & Stacy Hogan

Michael Janson

Dennis Kissick

Stewart Kohl

Margaret Lamb

Richard Lynch

Margaret Martin

Michael McIntyre

Michael Elph Morgan

Brian Nagorsky

**Emily Nunez** 

Renee Ordeneaux

George Proper

Daniel R. Reitman

Sheila Ritter

David Rugg

Robert Schildgen

Rod Schoonover

Frank Schwartz

Holly Jo Sparks

Deniz Tuncer

Tom Welsh

Amanda Werhane

Rosemarie Wywrot

George Yasukochi

. . <del>. .</del> . .

Judy Ziegler

**Platinum Members** 

Michael Kwun

Paul Merrill

# CCDC & NP Member Co-ops

## Campus Cooperative Development Corp. Members

Investing Members
Chateau Student Housing Cooperative
Minneapolis, Minnesota

College Houses

Austin, Texas

Inter-Cooperative Council at the U. of Michigan Ann Arbor, Michigan

Inter-Cooperative Council at the U. of Texas
Austin, Texas

Madison Community Cooperative Madison. Wisconsin

MSU Student Housing Corporation East Lansing, Michigan

Qumbya Cooperative

Chicago, Illinois

Riverton Community Housing

Minneapolis, Minnesota

Santa Barbara Student Housing Co-ops Santa Barbara, California

University Students Cooperative Association Berkeley, California

Supporting Members

Community of Urbana Champaign Co-op Housing Urbana. Illinois

deCleyre Cooperative

Memphis, Tennessee

Masala Community Housing

Boulder, Colorado

Hillsborough Road Cooperative Chapel Hill, North Carolina Santa Cruz Student Housing Co-ops Santa Cruz, California Student Cooperative Organization Athens, Ohio

## NASCO Properties Co-ops

Community of Urbana Champaign Co-op Housing Urbana, Illinois

House of Commons

Austin, Texas

Nickel City Cooperative

Buffalo, New York

Qumbya Cooperative

Chicago, Illinois

Santa Cruz Student Housing Co-ops

Santa Cruz, California

Student Cooperative Organization (ACME)
Athens. Ohio



## **Boards of Directors**

#### **NASCO Board**

lan McClennan, President
Etobicoke, Ontario
Ricardo Guerrero, Vice-President
Austin, Texas
Cleo Prellwitz, Treasurer
Toronto, Ontario
Petr Bakus, Secretary
Waterloo, Ontario
Lincoln Miller, Development
Boulder, Colorado

Jane Anderson
Austin, Texas

Eric Buchanan

Madison, Wisconsin

Bradford Caldwell

Glendale, Arizona

Susan Caya

Ann Arbor, Michigan

Yev Garif

Minneapolis, Minnesota

Sara Keenan

Madison, Wisconsin

Max Krochmal

Bonny Doon, California

Margaret Martin

Austin, Texas

Yung-Chi Sung

Minneapolis, Minnesota

#### **CCDC Board**

Sheila Ritter, President

Ann Arbor, Michigan Holly Jo Sparks, Vice President Santa Barbara, California Joan Bulmer, Treasurer East Lansing, Michigan John Colborn New York, New York Gary Ellis Minneapolis, Minnesota Melinda Everett Austin, Texas Joan Frost Madison, Wisconsin Howard Lenett Austin, Texas Ben Phillips Los Angeles, California George Proper

Berkeley, California

Austin, Texas

Alan Robinson

#### NP Board

Jeremy Fredericksen, President Santa Cruz, California Kevin O'Sullivan, Vice President Buffalo, New York Joan Bulmer, Treasurer East Lansing, Michigan Chris Barcroft Athens, Ohio James Braten Chicago, Illinois Ricardo Guerrero Austin, Texas Lincoln Miller Boulder, Colorado Ben Phillips Los Angeles, California Dave Rugg Minneapolis, Minnesota Billy Thogersen Austin, Texas Becca Weinberg

Urbana, Illinois

## NASCO Staff

James R. Jones, Executive Director jim@nasco.coop

Anjanette Bunce, Director of Operations anjanette@nasco.coop

Steven Kelly, Director of Education stevie@nasco.coop

Holly Jo Sparks, Director of Western Services hollyjo@nasco.coop

Adrien Vlach, Director of Midwest Services adrien@nasco.coop



Incoming Executive Director Jim Jones, Director of Operations Anjanette Bunce, and outgoing Executive Director Steve Dubb

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