Program Summary

NASCO Institute: annual conference of cooperators from across the continent

Staff and Managers Conference: event tailored to the unique needs of group-equity housing cooperative staff

Cooperative Internship Network: connecting future co-op leaders with cooperative career opportunities

Resource Library: free online templates, trainings, videos, policies, and technical resources

Regional Conferences: support to local groups to organize regional gatherings of cooperators

On-site training and consulting: visiting member cooperatives each year

Remote technical assistance: in-depth assistance and consulting to member co-ops on an as-needed basis



NASCO Properties members gather each year at NASCO Institute to share updates from their co-ops.

Cooperative Internship Network

NASCO's Cooperative Internship Network connects talented cooperators and cooperative organizations. Since the 1980s, this program has provided organizations with qualified interns while building the skills and knowledge of new generations of leaders. This year, out of a pool of 44 applications, we successfully placed 8 awesome interns in summer jobs focusing on zoning advocacy, cooperative development, large-scale co-op housing administration, co-op policy revision, event planning, and beyond!

"If I could describe the internship in one word, it would be **empowering**. I saw firsthand a multitude of projects made possible through the cooperative model, and feel as though I gained a great number of skills to assist me in making my own co-op vision a reality."

- Anna, intern at Cooperative Development, Inc



Participants at the Staff & Managers Conference tour Chrysalis Co-op in Boulder, CO.

Staff & Managers Conference 2016

Ten cooperatives sent 22 staff members to NASCO's annual Staff & Managers' Conference, held in Boulder, CO. Pat Sterner from the National Cooperative Business Association led a session on cooperative advocacy, followed by participants learning about NASCO member Boulder Housing Coalition's work to change local occupancy laws to allow for more cooperatives.

Crisis Support for Co-ops

When co-ops are in crisis, they often turn to NASCO for support. This year, we worked with several cooperatives of varying sizes on issues such as major vacancy, financial issues, personnel transitions, and unexpected maintenance needs. We assisted one of our largest members during a tense interaction between staff and members involving both the co-op's goal of social justice and the co-op's role as an employer. For the last two years, we've worked with a co-op that has experienced significant internal conflict. We facilitated a retreat for their board and other members to discuss potential resolutions to the issues that we had previously helped them identify.



NASCO by the Numbers

Membership

41 co-ops visited

1700 hours of direct services to **NASCO** members

trainings at visits

500 hours on partnerships with other movement building organizations

NASCO Institute

70 co-ops/ organizations represented

participants

in scholarships awarded

Cooperative Development Internship Network

applications for

8

15 internships free consulting projects

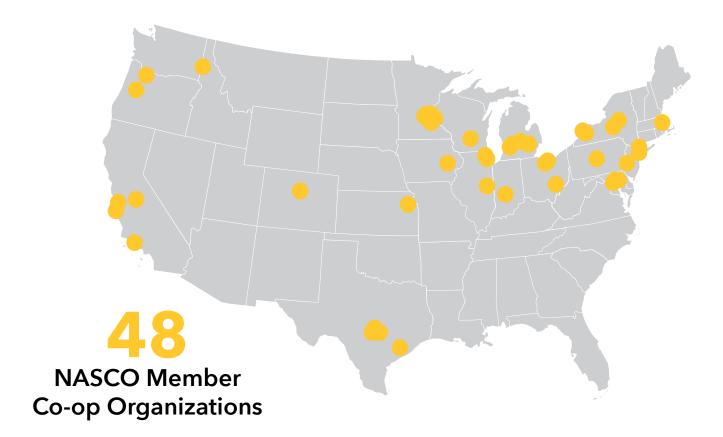
host sites

interns placed

contracted consulting projects

inquiries

beds created from completed projects



Member Profile

NASCO's membership is primarily made up of group-equity cooperatives. For people who are interested in supporting the cooperative movement or who are working to develop a cooperative in an area where none exists, NASCO offers membership to individuals. Individual members can participate in NASCO's educational programs and governance.

Kori Liversage of Ottawa, ON, learned about cooperatives while visiting NASCO member Santa Barbara Student Housing Cooperative. She attended NASCO Institute in 2015 and joined as an individual member. She wrote: "The entire weekend blew me away. I was surrounded by such passionate and motivated individuals who are all working towards a common goal. I felt very inspired. I learned about things I had no idea even existed, as I was just introduced to co-operative living this past summer after visiting California. I was able to network with existing co-ops, get insight on how to start my own, and much more. It was almost impossible to just choose one session to attend during each course block; all of them were very abundant with information. The value of this conference was through the roof. I feel like I have found an avenue where I can make a difference within my community, and even gain a career out of joining NASCO on a grander scale."

Many NASCO individual members participate in NASCO's Cooperative Internship Network in order to gain professional experience working with cooperatives. And many are involved with the creation of new cooperatives. All of our members bring their unique experiences and enthusiasm to building a cooperative movement in North America.

NASCO Institute 2015

We hosted NASCO Institute over Halloween weekend. A very committed group of 330 cooperators including 59 who were presenting workshops, showed up in Ann Arbor ready to learn, share skills, and explore the impacts that co-ops can have by investing in their members, in one another, and in their broader communities. 74 participants received \$13,423 in scholarship funding from NASCO to attend.

NASCO in Canada

A focus at the Annual General Meeting, and carried on by the board during the year, was reconnecting with Canadian cooperatives and re-committing to being a bi-national organization. NASCO began holding conversations with the Ontario Student Cooperative Association (a regional association of five student co-ops in Ontario), particularly about participating in or supporting their annual conference. Staff also visited Waterloo Cooperative Residence, Inc, as they were undergoing a major staffing transition while breaking ground on a large multi-year development project.



The keynote at NASCO Institute was given by former Executive Director Steve Dubb.

"NASCO Institute helped to broaden my perspective in co-ops and how to improve the environment where I live."

- Gunther Kaempfe

Developing New Cooperatives

NASCO provided technical assistance and support to 5 cooperatives seeking to purchase property, and 1 cooperative to refinance their existing debt. The Hive is an Ann Arbor cooperative founded by alumni of the Inter-Cooperative Council, a long-time NASCO member. They are seeking to purchase their first property. Students Cooperative Organization, in Athens, OH, has been a onehouse co- op for many years, but with help from NASCO, they have expanded to a second house, doubling the amount of cooperative housing available in Athens.

In 2010, NASCO contracted with Unitarian Universalist Community Cooperatives to purchase their first house. Through our development and educational assistance, the co-op leadership was well prepared to purchase a second property in 2016. Along with other fundraising, they also received a \$100,000 award from the Forbes "Change the World" competition, allowing them to acquire and renovate a property for 18 residents, now known as Margaret Moseley Co-op.



Co-op staff and managers connecting with Boulder city officials during the 2016 Staff & Managers Conference.

Regional Co-op Conferences

WestCo, an annual conference for members of cooperatives in the Western United States and Canada, was held in Santa Barbara, CA April 15- 17, 2016. Participants from across California gathered to meet with other coopers, learn new skills, share plenty of tasty food, and appreciate the nearby beaches. In addition to leading a workshop on "Troubleshooting Roadblocks to Effective Facilitation," NASCO staff provided ongoing logistical support and organizing advice to the Santa Barbara Student Housing Co-op.

NASCO Properties

In the spring of 2016, NASCO was contacted with a request to help a small co-op with a long history - the Brown Association for Cooperative Housing in Providence, RI. BACH's history goes back to the early 1970s, but a series of financial hardships threatened to overwhelm the co-op and potentially close the houses.

NASCO staff worked quickly to help, coordinating between the BACH membership and the Cooperative Fund of New England to find a permanently sustainable solution for the co-op. Within weeks, a proposal to bring BACH into the NASCO Properties "co-op of coops" was overwhelmingly approved by both BACH members and the NASCO Properties board. The financial safety net created by NASCO Properties will allow BACH to serve members for decades to come.



Active Members in 2016

3B: The Downtown Brooklyn Bed & Breakfast *Brooklyn, NY*

4th Street Student Housing Cooperative *Minneapolis, MN*

Bitternut Collective Syracuse, NY

Bloomington Cooperative Living (BCL) Bloomington, IN

Boulder Housing Coalition Boulder, CO

Cambridge Cooperative Club *Cambridge, MA*

Central PA Community Housing State College, PA

Chateau Housing Cooperative Minneapolis, MN

Cleveland Student Housing Association Cleveland, OH

Co-op Housing University of Maryland (CHUM) College Park, MD

College Houses Austin, TX

Community Housing Expansion of Austin (CHEA) Austin, TX

Our Partners

Community of Urbana Cooperative Housing (COUCH) Urbana, IL

Cooperative Roots Berkeley, CA

Divine Cooperative Brooklyn, NY

Franklin Student Housing Cooperative *Minneapolis, MN*

Genesee Valley Cooperative Geneseo, NY

Grand Rapids Alliance of Cooperative Communities (GRACC) *Grand Rapids, MI*

Horizontal Housing Baltimore, MD

Houston Access to Urban Sustainability (HAUS) Houston, TX

ICC Ann Arbor Ann Arbor, MI

ICC Austin Austin, TX

Kalamazoo Collective Housing Kalamazoo, MI

Madison Community Cooperative Madison, WI

Marcy Park Co-op Minneapolis, MN

CHS Foundation

Marshall Student Housing Co-op Minneapolis, MN

MOSAIC Evanston, IL

MSU Student Housing Cooperative (MSU-SHC) East Lansing, MI

Nickel City Housing Co-op Buffalo, NY

Oberlin Student Cooperative Association (OSCA) Oberlin, OH

Portland Collective Housing Portland, OR

Qumbya Housing Cooperative *Chicago, IL*

Red Clover Collective Baltimore, MD

River City Housing Collective (RCHC) *lowa City, IA*

Santa Barbara Student Housing Cooperative (SBSHC) Goleta, CA

Solar Community Housing Association *Davis, CA*

Steel House Moscow, ID Stewart Little Co-op *Ithaca, NY*

Stone Soup Cooperative Chicago, IL

Student Cooperative Organization (SCO) Athens, OH

Student's Cooperative Association Eugene, OR

Students' Co-op, Inc Minneapolis, MN

The Beet Collective

The Life Center Association (LCA) Philadelphia, PA

Boulder, CO

Turing Haus Santa Cruz, CA

Unitarian
Universalist
Community
Cooperatives
(UUCC)
Roxbury, MA

University of Kansas Student Housing Association (UKSHA) *Lawrence, KS*

Whitehall Cooperative *Austin, TX*

Associate Members

Cooperative Development Institute
Federation of Egalitarian Communities
Philadelphia Area Cooperative Alliance
UMass Center for Student Business
UTILE



At a community potluck hosted by the Boulder Housing Coalition, members of the NASCO Board, the broader Boulder co-op community, and the Boulder City Council met to discuss what "cooperation" means to them and what increased cooperation would mean for Boulder.

Statements of Activities

Year ended April 30, 2016

	NASCO	NASCO Properties	NASCO Development Services
REVENUES AND SUPPORT			
Rental Income	-	914,275	-
Program Service Fees	195,915	-	10,151
Membership Dues	84,178	-	51,813
Contributed Revenue	55,929	-	-
Other Revenue	1,095	-	-
Interest Income	-	6,973	-
Gain On Sale of Property	-	506,711	-
Total Revenues and Support	337,117	1,427,959	61,964
EXPENSES			
Salary & Employee Benefits	203,729	-	-
Program Events & Meetings	50,067	-	3,558
Co-op Property & Liability Insurance	-	60,741	-
Interest Expense	-	234,206	-
Co-op Property Taxes	-	118,548	
Co-op Maintenance & Repairs	-	57,735	-
Co-op Utilities	-	8,834	-
Professional & Management Fees	4,589	83,047	54,245
Board Expenses	12,328	14,471	2,027
Dues	-	6,961	-
Scholarships	-	14,532	-
Depreciation	1,098	184,049	-
Amortization	-	-	-
Bad Debt Expense	-	52,244	-
Office Expenses	23,764	-	-
Staff Travel	8,605	-	-
Miscellaneous	12,618	10,625	560
Total Expenses	316,798	845,993	60,390
CHANGE IN NET ASSETS	20,319	581,966	1,574
NET ASSETS			
Beginning of the Period	132,878	1,099,335	21,216
End of the Period	153,197	1,681,301	22,790

Statements of Financial Position

Year ended April 30, 2016

	NASCO	NASCO Properties	NASCO Development Services
ASSETS			
Cash & Cash Equivalents	139,493	975,039	22255
Accounts Receivable	31,351	36,139	3071
Property & Equipment, Net of Depreciation	2,855	4,422,029	
Prepaid Insurance	-	10,488	
Security & Other Deposits	425	4,062	
Preferred Shares	-	44,132	
Loans Receivable	-	88,914	
Total Assets	174,125	5,578,803	25326
LIABILITIES			
Accounts Payable & Accrued Expenses	20,928	(110)	2536
Interest Payable	-	2,166	
Property Taxes Payable	-	31,648	
Member Vacancy Reserve	-	69,211	
Member Deposits	-	2,300	
Notes Payable	-	3,792,287	
Total Liabilities	20,928	3,897,502	2536
NET ASSETS			
Unrestricted	135,964	1,681,301	22790
Unrestricted - Board Designated	17,233	-	
Total Net Assets	153,197	1,681,301	22790
Total Liabilities & Net Assets	174,125	5,578,803	25326

NASCO's Governance and Membership Structure

As a member-driven organization, NASCO's board is elected by the cooperatives and individuals who are members of NASCO.

The Active Member Representative is a one-year board position elected at NASCO Institute to focus on the needs of current Active Member Cooperatives. Four members of Active Members epresenting small, large, student, community, midwestern, and southern co-ops ran for the position.

The NASCO Board approved and implemented a new dues structure for Active Member dues, with the goal of creating equity in the contributions of each co-op to NASCO's financial operations.

In 2016, the NASCO board dove into ways to develop leadership in NASCO, particularly among marginalized groups. The board began working on increasing the orientation and education given to new board members, and connecting with the caucus chairs and Diversity Congress chairs soon after they are elected to begin welcoming them to their terms.

NASCO Board 2016

Alex Green
Alexandria Collins
Brad Hunt
Carina Mata
Dan Newton
Ellie Benedict
Elizabeth Pizano
Gamal Smith
Henrik Tucker
Izzy Brace
Jennifer Scott
Kit Fordham
Kiyomi de Zoysa

Lana Wong
Leila Benedyk
Maya Menlo
Meg Seidel
Michael Eugenio
Mingwei Huang
Nick Harvey
Scarlett McIntosh
Syd Burke
Topaz Hooper
Tristan Laing
Vivian Onuoha



The NASCO Board in April 2016 at Oberlin College.

NASCO Properties Board 2016

Morgan Schumann Nico White Kim Garmany Meg Seidel Jolana Watson Kerry Alsheimer Alex Green Jay Kim Michael Eugenio Chiji Ochiagha Jason Hering Noah Compo Hannah Monroe

NASCO Development Services Board 2016

Angela Atwood Nick Coquillard Alex Green Jason Hering Nick Hill Chiji Ochiagha Ben Pearl Tony Sanny Zane Selvans holly jo Sparks

Thanks to our donors!

The NASCO Properties Board in February 2016 at

Yahya Alazrak Pamela Armstrong Cola' Bickford G Paul Blundell Thomas Bowen Anjanette Bunce John Colborn Noah Compo Morgan Crawford Brian Dahlk Matthew Epperson Erin Hancock Jason Hering Janet Herrgesell Gatlin Johnson Esteban Kelly Maxeem Konrady

Anna Kwawer

Rek Kwawer

La Reunion in Austin, TX.

Barbara Lord Mike Lord **Brigid Maniates** Alanna Markle Daniel Miller Corrigan Nadon Nichols David Nekimken Rebecca Nole Wolfe Mary Ann Rothman Dave Rugg Jennifer Scott holly jo Sparks Beth Teitelman Cheyenna Weber Ed Yaker Jingtian Yu Karen Zimbelman



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COALITION